

Austria	Scandinavia	Iran	Russia	Pakistan	Portugal
Bahrain	Belarus	Ireland	Russia	Philippines	Portugal
Bulgaria	Belgium	Israel	Russia	Poland	Portugal
Cyprus	China	Jordan	Russia	Poland	Portugal
Denmark	China	Korea	Russia	Poland	Portugal
Egypt	China	Kuwait	Russia	Portugal	Portugal
Finland	China	Lebanon	Russia	Portugal	Portugal
France	China	Singapore	Russia	Portugal	Portugal
Germany	China	Saudi Arabia	Russia	Portugal	Portugal
Greece	China	Singapore	Russia	Portugal	Portugal
Hungary	China	Singapore	Russia	Portugal	Portugal
India	China	Singapore	Russia	Portugal	Portugal
Indonesia	China	Singapore	Russia	Portugal	Portugal
Ireland	China	Singapore	Russia	Portugal	Portugal
Italy	China	Singapore	Russia	Portugal	Portugal
Japan	China	Singapore	Russia	Portugal	Portugal
Malta	China	Singapore	Russia	Portugal	Portugal
Mexico	China	Singapore	Russia	Portugal	Portugal
Netherlands	China	Singapore	Russia	Portugal	Portugal
Norway	China	Singapore	Russia	Portugal	Portugal
Poland	China	Singapore	Russia	Portugal	Portugal
Portugal	China	Singapore	Russia	Portugal	Portugal
Spain	China	Singapore	Russia	Portugal	Portugal
Sri Lanka	China	Singapore	Russia	Portugal	Portugal
Sweden	China	Singapore	Russia	Portugal	Portugal
Switzerland	China	Singapore	Russia	Portugal	Portugal
United Kingdom	China	Singapore	Russia	Portugal	Portugal
United States	China	Singapore	Russia	Portugal	Portugal
Yugoslavia	China	Singapore	Russia	Portugal	Portugal

FT No. 31,394
© THE FINANCIAL TIMES LIMITED 1991

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Monday March 4 1991

CONSERVATION

Scuppering the
EC fishing policy

Page 3

D 8523A

con-
1 sc-
ial
ita-
pos-Mr
sur-
own
sm.
to
the
site
a puty is
ent-
last
was
tom
the
rain-
aid.
as
the
per-
gas
dedHer-
was
cent
IRM
tied
ern-
ove
hen
uld
how
ade

World News

Yugoslavia pulls troops out following ethnic clashes

The Yugoslav state presidency ordered army troops in Croatian commando units to withdraw from the predominantly Serbian town of Pakrac in Croatia, following clashes between Yugoslavia's two biggest ethnic groups at the weekend. Page 14

Minister murdered

Ranjan Wijeratne, Sri Lanka's deputy defence minister and the most powerful member of President Ranasinghe Premadasa's cabinet, was assassinated on Saturday, two days after announcing an imminent air and land offensive against Tamil guerrillas. Page 4

Bangladeshi leader

Khaleda Zia, leader of the Bangladesh Nationalist party (BNP), which emerged as the single largest party in a general election last week, is to be named as prime minister within a week. Page 14

Guerrillas quit war

The Popular Liberation Army (PLA), a Maoist guerrilla group which had fought in Colombia for over 20 years, is surrendering its arms to become a political party, with two representatives in the constitutional assembly. Page 4

Thai premier named

The Thai military appointed a well-known businessman and former diplomat, Anand Panyarachun, as prime minister, a week after it seized power. Page 4

Pakistan's boycott

Pakistan's opposition alliance boycotted the lower house of parliament for the second time in a week, accusing authorities of terrorising its followers in the volatile province of Sind. Page 4

Dissident president

A former dissident, Mr Miguel Trovoada, president-elect of the tiny West African state of São Tomé and Príncipe, completing its move from one-party rule to multi-party democracy. Page 4

US jet crashes

A United Airlines Boeing 737 airliner with 20 passengers and five crew members on board crashed near Colorado Springs airport, with all on board believed killed.

Polish party formed

Conservative politicians from the Solidarity movement formed a Christian Democratic party, which they expect to emerge as Poland's biggest political force in parliamentary elections in May. Page 3

Soldiers flee Albania

A boatload of 35 armed soldiers fleeing political upheaval in Albania arrived in the southern Italian port of Otranto, hours behind another ship carrying 338 refugees.

China expels official

China's Communist party expelled Xu Jiatun, formerly Peking's top official in Hong Kong, accusing him of involvement with anti-communist groups.

Refugee ship sinks

A total of 152 Somalis died when a ship carrying them to Kenya struck a reef off the coastal resort of Mafindi.

Swiss poll on age

The Swiss voted by 72.8 per cent to 27.2 per cent in a referendum to cut the minimum voting age at federal level from 20 to 18.

Charitable first

Albanian-born Nobel Peace Prize winner Mother Teresa arrived in Tirana to open the first religious charity in Albania since the last Communist dictator Enver Hoxha abolished religion in 1967.

CONTENTS

THE MONDAY INTERVIEW

During his \$12 months as prime minister of India, Chandra Shekhar has won an unexpected reputation among diplomats and politicians for his astuteness, his openness of mind, and his quick grasp of issues Page 30

International 1-2 Businessmen's Diary 13-14
Companies 15-18 Crossword 25
Books 14-15 Editorial Comment 16-17
Ad-Reviews 11 International Bonds 15
World Guide 11 Financial Diary 16-17
Second Section 15 Int'l Capital Markets 19 Stock Markets 20-23
Weather 14

Business Summary

Iveco plans L4,000bn investment and job cuts

IVECO, trucks subsidiary of Italy's Fiat automotive and industrial group, reached an agreement with its domestic unions on 3,000 job cuts as part of a reorganisation which will include a £4,000m (\$3.45bn) three-year investment plan.

Chief executive Mr Giancarlo Boschetto said the redundancies were a key part of IVECO's "total restructuring" to face the downturn in European truck demand, forecast by the company to fall by 10-12 per cent this year. Page 17

EUROPEAN MONETARY SYSTEM

Sterling kept off the bottom of the exchange rate mechanism last week, allowing the Bank of England to endorse a cut in UK bank base rates. Indications from Paris suggest France wants to cut rates, but the franc is at the bottom of the ERM and any such move might push the currency below its floor. High Italian interest rates are sympathetic to the exiled Shia leader, Mohammed Ba' al-Hakim, were calling on the allies to support them against the remnants of Mr Saddam's Ba'athist regime. Page 25

General Schwarzkopf stressed, however, that the withdrawal of forces from Iraqi territory would require Baghdad's unconditional acceptance of all relevant United Nations resolutions, including the latest measure adopted by the Security Council on Saturday.

The first meeting between commanders of both sides since President George Bush ordered hostilities to cease early last Friday took place in a tent on the edge of the desert airbase at Safwan, 10 km north of the Kuwaiti border. Gen Schwarzkopf described the talks as "very candid and very constructive".

The purpose of this meeting, he added, "... was so

that we could agree on certain conditions that were necessary to facilitate the prisoner exchange and a "symbolic" swap of a number of prisoners could take place immediately as a sign of good faith on both sides.

Amidst conditions laid down by the allies were agreement on the early release of all prisoners of war and civilian detainees. The Iraqis were also asked to provide details of minefields and to co-operate in "safety measures" to guard against breaches of the truce. The two sides agreed to establish a truce committee to resolve difficulties that might arise along the ceasefire line. The International Committee of the Red Cross is to be asked to facilitate the prisoner exchange and a "symbolic" swap of a number of prisoners could take place immediately as a sign of good faith on both sides.

The allies are holding more than 30,000 Iraqis; allied prisoners in Iraqi hands number a few thousand. The allies seemed intent on reinforcing the point that Lt-Gen Ahmed was present as the representative of a vanquished army for discussions on occupied Iraqi soil. Gen Schwarzkopf's confident statement after the meeting suggested his Iraqi counterparts had full authority to negotiate.

Meanwhile President Saddam, in an apparent move to dispel rumours of his whereabouts, was shown attending a meeting held on Saturday with three ministers to discuss the restoration of public services. A 45-second videotape was made available to western media in Baghdad and Iraqi officials indicated it would be shown locally once limited power supplies had been restored, allowing television transmissions. Iraqi media had published no direct news of his leader since his order withdrawing troops from Kuwait on February 26.

ON OTHER PAGES

■ UN to consider easing embargo ■ GCC ministers turn on Palestinians ■ Allied contributions may cover US war costs ■ Aid sought for Third World countries hit by Gulf crisis ■ Air assault 'took Saddam by surprise'Page 2

■ Editorial comment ■ UK election prospectsPage 12

■ Saddam's Iraq: a squandered inheritancePage 13

Mounting political turmoil in Iraq puts pressure on allies for early settlement

Agreement reached on ceasefire

By Tony Walker in Safwan, southern Iraq, and Robert Graham in London



Candid and constructive: Gen Schwarzkopf (far left) and Saudi Prince Khalid bin Sultan (second from left) sit opposite Iraqi military commanders

Revolt against Saddam reported in Basra

By Victor Mallet on the outskirts of Basra, Iraq

IRAQIS in the southern city of Basra have revolted against President Saddam Hussein and are calling for an Islamic government headed by the opposition Shia figure exiled in Tehran, Mohammed Ba' al-Hakim.

Refugees walking down the road between Basra and Kuwait City yesterday described widespread anti-Saddam demonstrations in southern Iraq by civilians and soldiers. But there were some reports of loyalist troops shooting protesters and looters.

Mr Sabhi Nasser, a Lebanese Palest-

inian who is a financial manager at the al-Rashid group of companies in Kuwait, said Iraqis stormed the al-Haritha jail in Basra on Saturday, freeing hundreds of prisoners and killing the military officer who ran the prison.

Mr Nasser, his wife and 11-year-old son were incarcerated in the jail after being arrested on the streets of Kuwait City on January 9 for not having an Iraqi residence permit. He has lived in Kuwait for 22 years.

"Yesterday morning, there was a

severe revolution against Saddam Hussein in Basra," he said. "They opened the jail and released all the prisoners. We walked from there. All the people are demonstrating against Saddam Hussein and insulting him and shooting in the air. There were tanks, but they went past and the soldiers in them were pleased."

Mr Nasser and two other refugees interviewed elsewhere said the people were calling on Mr Ba' al-Hakim, who heads the Supreme Assembly of the Islamic Revolution, to

return from his exile in Iran to be the new president.

"People hate Saddam Hussein because he failed in the war," said Mr Nasser. "They are asking for Mohammed Ba' al-Hakim to be brought back to replace Saddam Hussein. He is the biggest religious man in Iraq."

An Iraqi man called Ibrahim, entering Kuwait to search for his lost brother who was in Iraq's defeated army, said young revolutionaries had seized weapons from Iraqi police stations despite occasional resistance

from the police.

Mr Maher Hakawati, a Jordanian photographer with a Kuwaiti newspaper who was yesterday passing through Iraq to find his family in Kuwait, said he had seen many people killed as civilians fought soldiers on the streets.

"They want another soldier called Mohammed Ba' al-Hakim," he said. "I came in from Baghdad by truck and I saw many women shouting meaning they were happy. I asked the driver

Continued on Page 14

Nigeria and creditors agree on rescheduling \$5.8bn bank debt

By Michael Holman and Tony Hawkins in London

NIGERIA and its commercial bank creditors have agreed in principle on a rescheduling and buy-back agreement covering \$5.8bn of bank debt.

It is the final stage in the military government's efforts to restructure Nigeria's estimated \$35bn external debt in sub-Saharan Africa - before handing over to civilian rule in October 1992.

The agreement was initialised in the early hours of Saturday morning, after four days of talks in London.

Previous steps to ease the debt burden include a rescheduling agreement in December last year on an \$830m debt to the Soviet Union, followed in January by a deal covering part of \$17.5bn owed to official creditors.

The country's budget for 1991 assumes a price of \$21 per barrel, slightly above the current level of Nigeria's benchmark crude oil, Bonny Light.

Saturday's agreement between the Nigerian government delegation, led by Alhaji Abubakar Alhaji, the finance minister, and the London Club steering committee co-chaired

by Standard Chartered Bank, Banque National de Paris and Citicorp, offers creditors three options:

■ A debt buy-back, at a price expected to be about 40 per cent of face value;

■ Exchange existing debt for registered bonds at 6.25 per cent interest, with principle and 12 months' interest collateralised, repayable by one payment in the year 2020. It will be backed by an issue of US zero-coupon paper; or

■ Registered bonds carrying interest at Libor plus 4 per cent, repayable over 10 years following a 10 year grace period.

Banks taking up the third option would provide new loans to Nigeria of 10 per cent of the amount exchanged. The new money would carry interest at Libor plus 1 per cent, repayable over eight years, after a seven-year grace period.

The agreement also provides for payment of some \$300m in arrears which have accumulated

Continued on Page 14



NIGERIAN OIL: the industry is critical to the economy, which is undergoing radical economic reform as the government manages a difficult transition from military rule to democracy. (See right for date.)

British coal industry:

THE GULF CEASEFIRE

Baker seeks dual regional approach on Israel

By Peter Riddell, US Editor, in Washington

THE US aims to encourage a two-track approach to Israel's position in the Middle East, seeking to find a way both for Arab states and Israel to make peace and for a dialogue to be begun with Palestinians.

Mr James Baker, US secretary of state, set these objectives ahead of the start on Wednesday of his mission to Arab coalition partners in the region, and the Soviet Union. Mr Baker will also be visiting Israel.

He sought to stress the positive role played by Syria during the Gulf crisis and said Jordan would not be left out of any post-war discussions, in spite of its sympathy for Iraq during the war.

Mr Baker attempted to lower

expectations, saying his intention was to consult and see if there was flexibility on both sides.

"We can't go in there and impose a solution and expect to have that work. The worst thing we could do is to arrive in the region say this is an American plan for peace. It would be shot up like a Scud missile with a couple of Patriots."

It would be a "mistake for us to expect that in the aftermath of this conflict all of a sudden we're going to have immediate peace, an immediate solution."

Instead, he said, the US could "contribute as a catalyst in encouraging peace in the Middle East, but only as effective as the desire of the

ISRAELI cabinet ministers failed to reach consensus yesterday on the government's peace policy, in advance of a visit by Mr James Baker, US secretary of state, next Sunday, July 14. Maltz reports from Jerusalem. Three ministers expressed opposition to the government's peace initiative of May 1989, which centres on elections in the occupied territories and direct negotiations with Arab states. They called on the government to formulate a new peace plan, taking into account developments since the Gulf crisis.

The others belong to more hawkish parties.

parties to the conflict to want a solution."

He noted that Syria had taken some action relating to terrorism following strong US representations.

"With respect to some of those groups that were targeting western and particularly

The majority of the 21-member cabinet, however, backs the 1989 peace initiative, which was put together when the two leading political parties, Likud and Labour, shared power. Only one of the dissenting ministers at yesterday's meeting, Mr Ariel Sharon, housing minister, is a member of Prime Minister Yitzhak Shamir's ruling Likud party, which assumed power a year ago.

The others belong to more hawkish parties.

US interest. Syria is serious when it says we are going to see what we can do about that because we are interested in improving our relationship with the west."

But the secretary of state noted that there remained differences between the US and

Syria over what constituted terrorism, with Syria taking the view that "pretty much anything goes in the occupied territories".

Mr Baker raised questions about the future role of Mr Yasir Arafat as leader of the Palestine Liberation Organisa-

tion, saying he was "seriously and substantially hurt as a result of jumping so quickly and embracing Saddam Hussein. Our Arab coalition partners tell us that, and they have some ideas about whether he may or may not have any future utility."

Similarly, Mr Brent Scowcroft, the president's national security adviser, said yesterday it was "very difficult" to regard the PLO leadership as a suitable negotiating partner in view of its "colossal bad decision and judgment".

Mr Baker also left open the possibility of renewed talks with King Hussein of Jordan despite the monarch's hostile attitude to the coalition.

The US, Mr Baker said, could

"forgive and forget". The US regarded the king as a "leader with tremendous domestic pressure on him. We understand his situation. We do not want to see him destabilised."

"We want to see him continue in power. It may very well be that, as we move forward here, Jordan and King Hussein himself personally may become a very important player."

Mr Baker said the US had done everyone in the region—notably Israel—a great favour by eliminating the biggest threat to its security.

He appealed to Israel to continue the policy of restraint it has followed in the conflict as the coalition and Iraq move towards peace.

UN to consider easing embargo

By Michael Littlejohns, UN Correspondent, in New York

THE UN Security Council was due to meet late last night to consider a resolution to remove restrictions on "supplies for medical purposes, foodstuffs, water, fuel and electricity" to Iraq, after earlier endorsing the allies' strict terms for a ceasefire.

Last night's resolution was proposed jointly by Yemen, Cuba, Ecuador, India and Zimbabwe.

The ceasefire resolution, approved late on Saturday night, maintains the pressure on Iraq to implement all 12 previous UN resolutions adopted in the conflict.

The allies are determined to use their victory in battle to ensure compliance and are especially eager to see Iraq immediately repatriate prisoners-of-war and foreign nationals, including thousands of Kuwaitis.

The resolution includes a call on Iraq to accept liability for losses, damage and injuries arising from the occupation of Kuwait and to begin immediately to return all seized Kuwaiti property.

After the Soviet Union and China termed the provision "hollow and some other members called it crude, the US had deleted a paragraph in its original text that would have explicitly empowered the allies to "resume offensive combat operations" in the event of Iraqi non-compliance.

Still, the council specifically maintained the validity of paragraph 2 of last year's Resolution 678, which authorised the allies "to use all necessary means", including force, to implement UN decisions.

However, Mr Yuli Voronov, the Soviet delegate, said everything should be done to avoid further military action. The Security Council should become deeply involved in the search for a Gulf settlement, he said.

The resolution made no mention of any peace-keeping or truce-monitoring role for the UN or any new mandate for Mr Javier Pérez de Cuellar, the secretary general, beyond that entrusted to him in earlier resolutions. Some members said this was a deficiency that should be amended.

Yemen's abstention surprised some observers because Mr Abdalla al-Abtah, its delegate, was an outspoken critic of the allies' resort to force. He explained that he saw "some positive aspects" in the new resolution, although it was cruel not to authorise the lifting of sanctions against Iraq, including the food embargo.

Sir David Hannay, the British delegate, who was reported to have wanted to include a demand that Iraq renounce terrorism and weapons of mass destruction, said the council's decision on Saturday marked the start of the third and perhaps most important and difficult phase of the crisis.

What the resolution aimed to do was establish a basic framework to create conditions for a definitive end to hostilities, he said. Much now would depend on Iraq.

GCC ministers debate security

ANY regional security system set up after the Gulf war must take account of international as well as Arab security interests, a Gulf minister told a meeting of the Gulf Co-operation Council yesterday, Reuter reports from Nicosia.

Qatari foreign minister Mubarak Ali al-Khatib said: "We should seek to lay down a practical formula based on solid foundations and on joint interests."

He was addressing a meeting of foreign ministers of the six members of the GCC — Saudi Arabia, Kuwait, Bahrain, the United Arab Emirates, Oman and Qatar.

The GCC ministers are due to meet the foreign ministers of Egypt and Syria in Damascus tomorrow.

The Financial Times (Europe) Ltd
Published by the Financial Times (Europe) Ltd, Frankfurt Branch, (Glockenhaus) 54, 6000 Frankfurt/Main 1, Tel: (069) 722677; Telex 416193 represented by E. Hugo, Frankfurt/Main, and as members of the Board of Directors: R.A.F. Hug, D. H. Hug, G. C. Miller, D.E.P. Palmer, London, Printer: Frankfurter Societäts-Druckerei GmbH, Frankfurt/Main, Responsible Editor: Richard Robert, Financial Times Number One SE1 9HL, Edge, London SE1 9HL. The Financial Times Ltd, 1991.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England. Main shareholders: The Financial Times Limited, The Financial News Ltd, Reuter Publishing Ltd, 70000, Fax 011 427 0621; Tel: (011) 427 0629; Editor: Richard Lambert; Printed: 2, New Bond, 13/2, Rue de Cadix, 1010 Brussels, Belgium; ISSN 1149-2753, Commission Paritaire No 67808D.

Financial Times (Scandinavia) Oester-
gate 44, DK-1100 Copenhagen K, Denmark. Telephone (33) 13 44 41. Fax (33) 93 53 35.

Kuwaitis turn on Palestinians

By Victor Mallet

ANGRY Kuwaiti soldiers and resistance fighters yesterday rounded up dozens of Palestinians suspected of collaborating with the Iraqis during their seven-month occupation of Kuwait. Eyewitnesses said they saw Kuwaitis beating up Palestinians at the police station in the Hawalli district of the capital.

Earlier, Kuwaiti troops in armoured personnel carriers staged a show of force in a market place in Hawalli, a predominantly Palestinian area. They fired into the air and chased people away from the market stalls while American soldiers looked on.

Kuwaiti crowds chanted that they had been betrayed by the Palestinians.

Despite the continuing unrest and aggression against Palestinians, some units of the Kuwaiti forces were yesterday trying to restore order in the city and impose martial law. Weapons, some left by the retreating Iraqis, were collected from vigilantes who have been roaming the streets looking for Palestinian "collaborators".

About 300,000 Palestinians used to live in Kuwait, making them the second largest community after the Kuwaitis themselves. Some have lived in

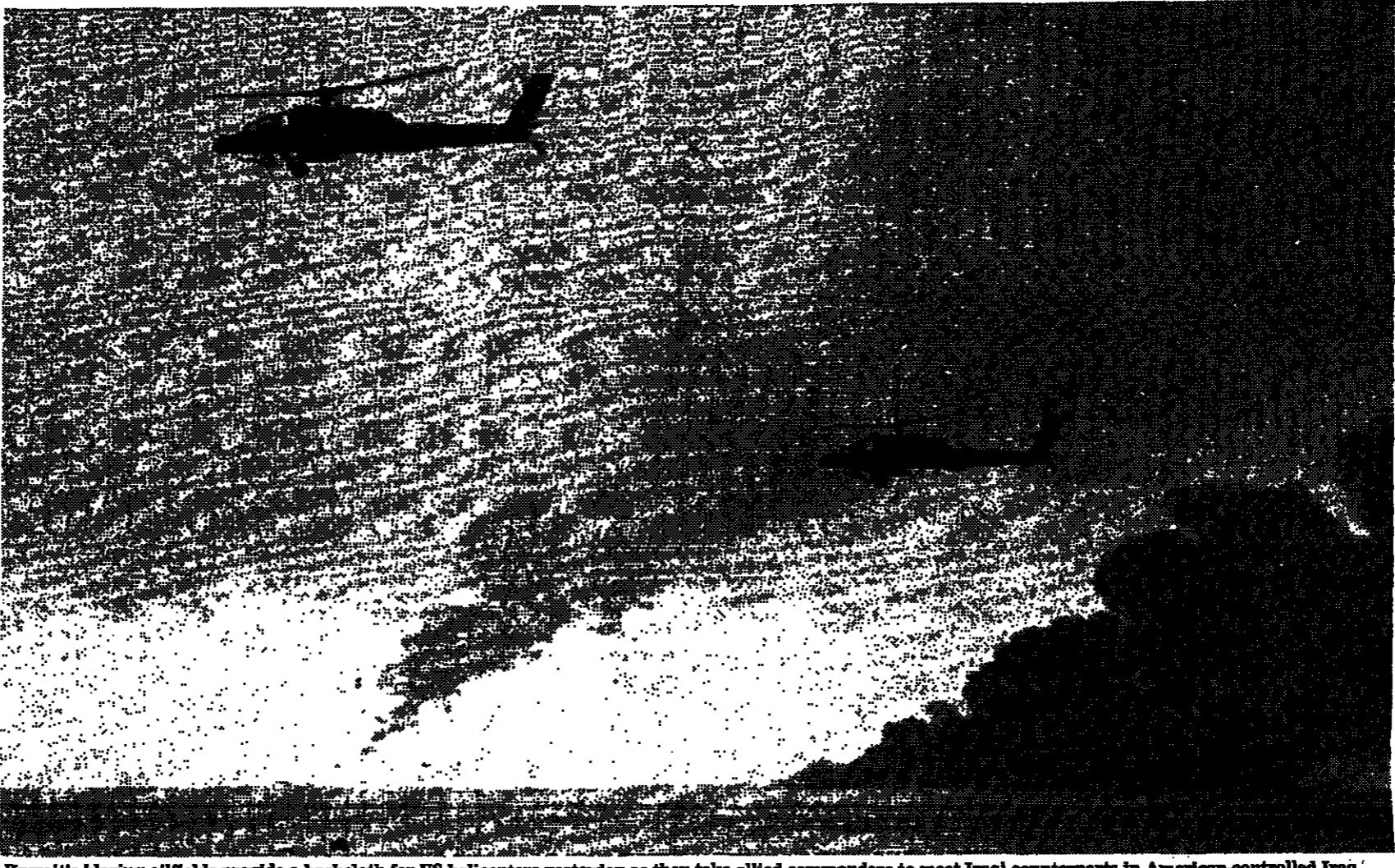
Kuwait all their lives without winning the right to citizenship or permanent residence.

Many Palestinians are loyal to Kuwait and expressed horror at the decision by Mr Yasir Arafat, the leader of the Palestine Liberation Organisation, to support Iraq in the invasion of Kuwait.

But others are accused of informing on their Kuwaiti neighbours and helping the Iraqis, who reportedly handed out semi-automatic rifles in Hawalli before fleeing the city last week.

Mr Michael Weston, the British ambassador, said yesterday that the possibility of reprisals against Palestinians after the liberation of Kuwait had always been a concern. "It is very worrying," he said, "but as yet there is no proof that they [the Kuwaitis] are doing anything other than rounding them up to stand trial." He said he would raise the issue with the Kuwaiti government.

On Saturday Mr Abdul-Rahman al-Awadi, the Kuwaiti minister of cabinet affairs, said suspected Palestinian collaborators would be processed by the Ministry of the Interior and given a fair trial. "The Palestinians will always be our brothers but of course there are hard feelings," he said.



Kuwait's blazing oilfields provide a backdrop for US helicopters yesterday as they take allied commanders to meet Iraqi counterparts in American-controlled Iraq

Air assault 'surprised' Saddam'

By Our Moscow Correspondent

MR Yevgeny Primakov, the Soviet envoy who visited Baghdad in a last-ditch peace mission, has said Iraq's President Saddam Hussein was surprised when the allies went ahead with the war after the January 15 expiry of a UN deadline for withdrawal from Kuwait.

"The launch by allied forces of military operations against Iraqi troops in Kuwait and the bombardment of targets on Iraqi territory took Saddam Hussein completely by surprise," Mr Primakov wrote in an extensive account of the diplomatic initiative, published in the *Pravda* newspaper, a

newspaper of the Central Committee of the Communist Party of the Soviet Union.

"Up until the last moment, Saddam Hussein thought that international coalition forces would not begin combat operations. This was one more blunder committed by him."

Mr Primakov records that when he met Mr Saddam three weeks ago, the Iraqi president appeared to be under strain.

"He sat by a fire hearth, took off his army greatcoat and, as usual, undid his pistol belt and put it on the ground. I suddenly realised that he was thinner. He had lost 15 or 20 kg since our last meeting."

Mr Primakov writes that he attempted to convince Mr Saddam on the eve of the ground attack that his position was hopeless.

On behalf of Soviet President Mikhail Gorbachev, Mr Primakov urged the Iraqi leader to withdraw his forces from Kuwait unconditionally.

"It was then," writes the Soviet envoy, "that the first breakdown occurred."

Saddam Hussein began to ask questions: could he be sure that "soldiers retreating from Kuwait wouldn't be shot in the back" and that attacks on Iraq would stop once his soldiers had left Kuwait? At the same time Saddam began to hint at the possibility of a change of regime in Kuwait. The ensuing Soviet peace efforts failed.

Mr Primakov's memoir is designed to show that Moscow was not to blame, Mr. S. S. S.

THE US may cover most, if not all, the extra military costs of fighting the Gulf war out of contributions from allies, such as Kuwait, Saudi Arabia, other Arab states, Germany and Japan.

The administration has so far requested \$15bn (£7.8bn) from Congress in taxpayer funds. In addition to \$3.5bn pledged in foreign contributions in cash and services.

Mr Richard Darman, the budget director, has said the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

INTERNATIONAL NEWS

XVII

Sri Lankan minister killed in bomb attack

By Mervyn de Silva in Colombo

MR Ranjan Wijeratne, deputy defence minister and the most powerful member of President Premadasa's cabinet in Sri Lanka, was killed on Saturday when his bullet-proof car and three escort Jeeps were blown to pieces.

Explosives packed in a mini-bus, police said, were detonated by a sophisticated remote-control device. The bus was parked on a route the minister used to take each morning.

Five bodyguards, three policemen and 31 pedestrians died in the blast, and 80 others were injured.

"Even the IRA would have envied this cold-blooded professionalism," said a western diplomat. Others described it as a Beirut-style operation.

Mr Chandra Shekhar, Indian prime minister, was the first foreign leader to condemn the attack, calling it "senseless" and "dastardly". Pro-India Tamil groups branded the killing as "terrorist".

The Tamil Tigers (LTTE) separatist guerrilla movement in Sri Lanka's Tamil north has remained silent. Mr Wijeratne, more than any other Sri Lankan, was responsible for pressuring the authorities in New Delhi to crack down on terrorists in Tamil Nadu, the south Indian state nearest Sri Lanka and the main source and supply

source for the Tigers.

The Tamil Nadu chief minister, Mr M. Karunanidhi, India's



A Sri Lankan policeman guards the wreckage after a weekend car bomb killed the deputy defence minister, Mr Ranjan Wijeratne

foremost Tamil nationalist, was the most powerful patron of the Tigers. His main challenger, the film actress Jayalalitha, is an ally of Mr Rajiv Gandhi, leader of the Congress party in India.

Responding to Mr Gandhi's views and to Sri Lankan pressure, the Indian government recently dissolved the Tamil

Nadu state assembly. This was followed by a crackdown on LTTE operations in India, and on the smuggling of arms from there to northern Sri Lanka.

As defence minister, Mr Wijeratne had openly disagreed with Mr Premadasa's policy of peace negotiations with the guerrillas.

This difference of policy has

been evident since January, the Sri Lankan army having been mounting a relentless drive against the LTTE in the north-east.

With active support from rival Tamil groups, Mr Wijeratne was able to push the LTTE from large parts of the east.

While his use of the air force

hit urban centres in the north has been strongly criticised by western aid donors and human rights groups, Mr Wijeratne's campaign has hurt

the Tigers.

They have been held responsible by Tamil citizens' groups for having forced thousands of innocent Tamil families to find shelter in refugee camps.

No we haven't introduced a rule

that you have to own your own private aircraft to become a Taylor Woodrow homeowner.

However if you do want one of our latest properties at Hampstead Heath you'll have to hop on a jet to Sarasota, Florida, U.S.A.

That's because we've chosen good old British names like Hampstead Heath, Windsor Park, Sandringham Place and Weybridge for some of our neighbourhoods over there.

responsible for peace negotiations with the guerrillas.

source for the Tigers.

The Tamil Nadu chief minister, Mr M. Karunanidhi, India's

Guerrillas quit war for politics in Colombia

By Sarita Kendall in Bogotá

THE POPULAR Liberation Army (EPL), a Maoist guerrilla group which fought in the Colombian countryside for more than 20 years, is surrendering its arms to become a political party, with two representatives in the present constitutional assembly.

Nearly 2,000 rebels living in temporary camps have handed over their guns, following the example of the M-19 guerrillas, who have already turned into a significant political force.

Former guerrillas are to be paid \$125 a month for more than Colombia's official minimum wage while they seek jobs and adapt to their abandonment of clandestinity.

One of the biggest EPL contingents fought in the north-western banana region, where hundreds of peasants caught between guerrilla and paramilitary groups have been massacred. Now the rebels are to be offered jobs with banana companies.

A demobilisation of the EPL, however, allows the two strongest guerrilla armies in Colombia - the ELN and the FARC - to expand into its territory.

will be Alcoa, which will hold not less than 60 per cent of total shares, the Venezuelan government's CVG industrial group, and a private Venezuelan aluminium producer, Grupo Sural C.A. The last two entities are to hold a maximum of 15 per cent each.

Alcoa was reported as having been willing to take all the shares in the venture, which has been on the drawing board for several years. Talks on the final division of equity among the shareholders are continuing.

The cabinet was reported to have approved another debt-equity swap, to finance part of an expansion of the capacity of an existing aluminium plant, Alcoa. Its partners are Reynolds Aluminum of the US and the CVG.

Alcoa takes 60% of Venezuela debt swap aluminium project

By Joe Mann in Caracas

PHOTOGRAPH BY AP

Business gloom behind directors' Budget appeal

By Michael Cassell, Business Correspondent

BUSINESS confidence has continued to collapse in the first weeks of this year, according to the Institute of Directors.

The IOD's latest survey of members' opinions, conducted among 200 companies, shows that confidence among company executives is at its lowest point since the exercise was started in 1983.

Nearly three quarters of the companies approached said they were less optimistic about the outlook than they were six months ago.

Mr Peter Morgan, IOD director-general, said the ending of the Gulf war should help to raise optimism, while the latest cut in interest rates would marginally ease pressure on companies. But he added:

"This is a really awful picture. The majority of businesses have clearly found the last two months extremely harsh."

Mr Morgan called on the government to take action in the budget to help business. He urged a reduction in corpora-

tive tax - which ministers already appear to have ruled out; a cut in the waiting period for VAT bad-debt relief; and the elimination of higher, marginal tax rates on profits of between £200,000 and £1m.

He added: "The extent of business misery evident in the survey proves that these measures are absolutely vital to help business survive and leave room for investment."

One encouraging aspect of the survey is that investment levels have remained fairly steady. Nearly half the companies involved said they expected to continue to invest over the next six months, in spite of the uncertain outlook.

Nearly one third of companies expect employment levels in their businesses to fall during the next six months, however. Almost half said their main concern was low demand for products or services. Cash flow difficulties ranked second. Even so, 43 per cent said they believed their companies were still performing fairly well.

GDP will fall by 2%, Goldman Sachs warns

By Jim McCallum

THE UK economy is in danger of slipping into a deeper recession than expected, in spite of the recent reductions in interest rates, leading City economists warn today.

Goldman Sachs, the US investment bank, believes the UK economy will contract by 2 per cent during the first half of this year, compared with an average of 0.6 per cent predicted by other analysts.

Although output is likely to stop declining during the second half of this year, Goldman warn that the government must reduce interest rates more slowly than the foreign exchange market is expecting.

However, Dr David Lomax, group economic adviser at National Westminster Bank, says in a separate report that the government can afford to cut interest rates without jeopardising sterling's position within the exchange rate

mechanism of the European Monetary System.

He says: "With the economy clearly in recession, interest rates should be reduced as quickly as possible in further half per cent stages."

Mr Christopher Johnson, chief economic adviser at Lloyds Bank, says the abolition of income tax relief at the higher 40 per cent rate on mortgage and pension contributions and the extension of national insurance contributions to fringe benefits such as company cars might pay for lower company taxes.

"There is a good case for alleviating the misery of the company sector, where profits are being squeezed, and paying for it out of the still far too rapidly rising incomes of the higher-paid in the personal sector, who got the main benefits of the tax cuts of the late 1980s," he argues.

Call to tie tax income to specific spending

By Peter Norman, Economics Correspondent

BRITAIN should make greater use of "earmarked" taxes, which allocate particular tax revenues to particular forms of government spending, according to two studies published today by the Institute of Economic Affairs, a free market think-tank.

The papers say that there is scope for a radical tax reform that would give voters a better idea of the costs of public services, such as health care, and open up a debate on how tax revenues should be spent.

In one paper, Mr Barry Bracewell-Milnes, a senior research fellow of the institute, points out that government spending on health is equivalent to about 12p of the current 25p-in-the-pound basic income tax rate.

If the government were to announce separate health and income taxes of, say, 12.1p and 12.9p respectively, public discussion of fiscal priorities would be better informed, he says.

In another paper, Mr Gabriel Stein, a Swedish economist, calls for more transparency in

Sterling's dilemma for Lamont over inflation policy

Peter Norman asks whether the medium-term financial strategy has a role in the era of the ERM

Mr Nigel Lawson invented it. Mr John Major virtually ignored it in his Budget speech last year. A big question for Mr Norman Lamont as he draws up his first Budget as Chancellor is what should he do with the government's medium-term financial strategy for defeating inflation.

After Britain's entry into the European Monetary System's exchange rate mechanism, the strategy stands at a crossroads. It must be made compatible with an environment in which sterling is pegged against the D-Mark and other ERM currencies.

The MTS was revolutionary when first introduced. It was intended to demonstrate to the nation that fiscal fine-tuning - the practice of making discretionary changes to taxes and public spending to influence output - was at an end.

From the beginning, the government emphasised that it was the job of monetary policy to control inflation. It argued that a highly active fiscal policy risked damaging the economy by giving false signals to investors and consumers. It opted for the medium-term objective of a balanced budget, because that would provide a clear and simple discipline for keeping public debt under control.

However, many changes took place behind that facade of apparent certitude. The successful targeting of money supply growth was found to be an elusive goal. The government tried and abandoned various money supply target measures before settling on M0, which consists mainly of notes and coins in circulation.

The objective of a balanced budget did not preclude budget deficits in the early years of Mrs Thatcher's first government, or the accumulation of



He devised it: Nigel Lawson

He ignored it: John Major

He is left with it: Norman Lamont

large budget surpluses during the excessively strong economic growth of the late 1980s.

After 1984, the government began to take sterling's exchange rate into account in the MTS. In Mr Lawson's 1988 Budget, the position of the exchange rate assumed a central role in monetary decision-making and sterling began to shadow the D-Mark.

Since last October, sterling has again been linked to the D-Mark, but in the more formal

setting of the ERM. That has raised the question whether the main focus of the MTS should be on monetary policy or whether it should address itself more to fiscal developments.

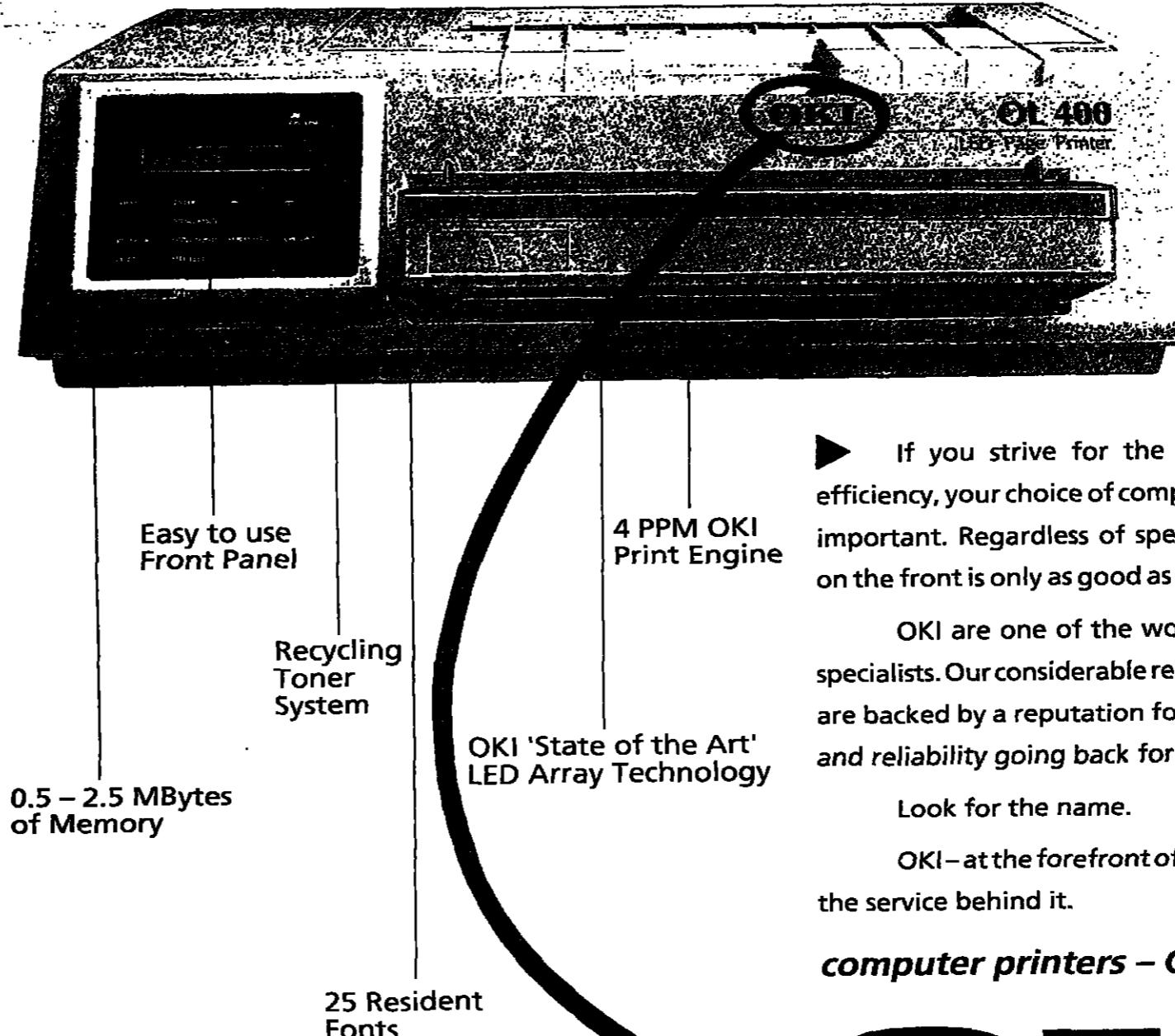
On the one hand, it has been argued that membership of the ERM limits the UK's room for autonomous monetary manoeuvre because British interest rates are determined by the Bundesbank.

At the same time, the gov-

ernment's finances are moving rapidly from surplus into deficit under the twin pressures of recession and increased public spending.

Circumstances will be different, however, if sterling moves into the narrow 2.25 per cent fluctuation band of the ERM and becomes more closely tied to the D-Mark. As the government's stated policy is to move to the narrow EMS band when appropriate, the Budget should give it a chance to explain how such a move could be made compatible with the MTS.

ONE OF THE MOST IMPORTANT FEATURES OF A MODERN PRINTER...



If you strive for the highest in business efficiency, your choice of computer printer is vitally important. Regardless of specification, the name on the front is only as good as the service behind it.

OKI are one of the world's leading printer specialists. Our considerable resources and expertise are backed by a reputation for innovation, quality and reliability going back over a century.

Look for the name.

OKI - at the forefront of technology through the service behind it.

computer printers - OKI is the word

OKI

OKI Systems (UK) Ltd
550 Dundee Road, Slough Trading Estate, Slough,
Berkshire SL1 4LE. Tel: (0753) 31292 Fax: (0753) 21099

Ring 0800 525 585 for your free
printer guide and information pack

THE EUROPEAN CAR FACTORY REPORT AND DIRECTORY

The first complete analytical guide to the 68 assembly and 169 component and design facilities of Europe's 16 major car manufacturers.

- Detailed descriptions and analyses of productivity, efficiency, capacity, staffing and utilisation of 237 facilities in 12 countries.
- Impacts on quality and capacity of manufacturing changes: new shift patterns, composites, modular assembly and retooling.
- Trends and patterns of investment, employment, labour costs, trade balances and car sales in both units and revenues.
- Opportunities for "hyperplants" and "greyfield" developments.

Published in two volumes: The analytical Report and the Directory database. Over 600 pages, 90 tables and 25 graphs.

After five years of research and interpretation this essential reference for managers and analysts in the motor industry is now available from:

Euromotor Reports Limited,
501-502 New Road Street,
London W1G 9LS UK
Telephone: 071-933 7711
Fax: 071-491 9977
Contact Linda Savage
Price £2,950

EUROMOTOR REPORTS

14410152

Directors buy out Circle K store chain

A TEAM of five directors at the Circle K convenience store chain in the UK is staging a management buy-out from the company's joint owners, Circle K Corporation, of the US, and News International, the media group run by Mr Rupert Murdoch, who is Sir John Thawill.

The 1,200-store chain, which is mainly based in southern England, has an annual turnover of about £150m. No financial details of the buy-out have yet been released.

Mr David Liddle, the managing director, accepted that it was a bold decision to seek a buy-out in the present economic climate, but he added: "Convenience stores are more recession-resistant than the high street in general. We do not experience the boom the high street enjoys but nor do we experience the bust."

Circle K owns 163 of its convenience stores and licenses or franchises the rest. The company runs stores at 15 petrol stations in the UK and has plans to expand in the field. US Circle K Corporation, the low UK chain's joint owner, has been plagued by financial difficulties and has been operating under protection of Chapter 11 of the US Federal Bankruptcy code since last May.

Former Parrot chief executive acquitted

MR Frank Peters, former chief executive of Parrot, the failed floppy disk maker, was acquitted on Saturday, after a four-week trial, of two counts of wilful forgery.

The Chicago lawyer and businessman had pleaded not guilty at Cardiff Crown Court to forging extracts of the company's board meeting in order to induce Northern Trust Company, the British offshoot of an American bank, to guarantee a £2.5m European Coal and Steel Community loan to Parrot.

The judge had directed the jury to find Mr Peters not guilty of the first count after a handwriting expert last week pointed to significant differences between the signature on the document and Mr Peters' in signature.

The jury reached its verdict on Saturday after deliberating for more than eight hours and being sent to a hotel on Friday night.

Power sale hopes

THE £600m public offer of shares in National Power and PowerGen, the two electricity generators, which closes on Wednesday, had attracted 120,000 applications by the weekend.

Only about half the forms have been analysed but on that basis the average application was for 640 shares worth £1,120 on a fully-paid basis.

The total number of applications doubled in the 24 hours before the latest tally was taken on Saturday.

Nuclear power plans criticised

By David Thomas, Resources Editor

THE government should not build new nuclear power stations, says a critical report on nuclear energy published today by the Adam Smith Institute, a right-wing think-tank.

It marks a significant change of view for the institute, which until now has sided with most right-wing groups in firmly supporting nuclear power.

The institute says the existence of state-owned nuclear power companies will distort the new privatised UK electricity market. It is sceptical about the economic justification for more stations. "No matter how the environmental or safety arguments stack up, the institute now sees them as overwhelmed by the absurdity

Major thought to be ready to abandon poll tax

By Philip Stephens, Political Editor

A PLEDGE by Mr John Major that the government would offer local authorities a "sustainable" system of finance for the 1990s has reinforced expectations in Whitehall that the prime minister is set to abandon the poll tax. The present system, however, looks likely to remain for another two years.

He also foreshadowed a significant shake-up of the structure of local government, with a hint that provincial towns would be allowed to opt for independent "county borough" status. That would erode, although

not abolish, the present county tier of local government.

His comments to a conference of Conservative local-government activists came amid strong hints from ministers that the government's review had yet to agree on an alternative system of local taxation. The ministers also indicated that, whatever the outcome of the review, a poll tax charge would remain in place for another two years because of the time needed to push new legislation through parliament.

Leaks last month that Mr Michael

Heseltine, the Environment Secretary, was advocating a return to a modification of the rating system have complicated the government's task by angering a vocal group of right-wing Tory MPs.

Whitehall insiders insist, however, that a return to some form of property tax still appears inevitable. An official with close links to the review said: "One thing is certain, the poll tax is not sustainable."

That view was reinforced when Mr Michael Portillo, the minister with special responsibility for the poll

tax, dropped from his speech previous statements that the government was determined to keep the principle that every adult should contribute to the cost of local services.

Speaking at the same conference as the prime minister, Mr Heseltine sought to reduce the pressure for an early announcement with repeated statements that he would not be "rushed" into decisions. He is committed to producing an outline of the review's conclusions in time for the campaign for the May 2 local elections, but remains uncertain about

the extent of agreement he can secure in the Cabinet by then.

Privately, ministers acknowledge that the options - ranging from a straight return to the rates to further changes to the poll tax - have all been examined exhaustively. The difficulty is each would create a new set of "losers".

One minister said there were strong minorities in the Conservative party both for retaining a modified poll tax and for returning to the rates. That implied that Mr Major would have to exercise "political

leadership" to swing support behind the option he chose. Both the prime minister and Mr Kenneth Clarke, the education secretary, again ruled out the wholesale transfer of central-government funding to local government.

The damaging impact of the poll tax on the government's electoral prospects is expected to be underlined again on Thursday by a dozen Tory supporters in the Babbie Valley by-election. The party expects its majority to fall from more than 19,000 at the last general election to between 5,000 and 10,000.

Scottish Tories are caught on the rebound

James Buxton says some Conservatives think community charge abolition is suicidal

THE prospect that the poll tax may be abolished, as appears increasingly likely, is causing alarm in some quarters in Scotland.

Most obviously affected is the Conservative party, whose Scottish Office ministerial team rode over intense opposition to introduce the community charge in 1989, a year earlier than England and Wales. The party would not only lose face if the poll tax were abolished but might have to tell its supporters that something akin to the hated rating system was on the way back.

Council officials, who have never enjoyed implementing the poll tax, are also worried. They fear an enormous increase in already high levels of non-payment as people realise that the community charge is to be abolished and that the incoming system may cost them less.

Non-payment may shortly take a new turn in Scotland as a new class of non-payers makes its debut. They are people, many of them Conservative voters, who are willing to pay the bulk of their poll tax but say they will refuse to pay the surcharge many councils are imposing to make up for non-payment.

The latest trouble emerged as Scottish local authorities pushed up the average rate for 1991-92 by 29 per cent to £242. In Glasgow, people will pay £235, a rise of £22. Edinburgh will again have the highest poll tax in Scotland, at £254, a jump of 33 per cent.

How it is, ministers and some poll tax payers are asking, that councils have put up their charge by so much more than the rate of inflation, especially since the Scottish Office gave them a 10.4 per cent increase in their revenue support grant?

One reason is that many regional councils held down poll tax increases in the present financial year because of the regional elections last May - evidence, advocates of the community charge say, that the system does act as a brake on council spending. "You can only use your reserves to do that once," says Mr Albert Tait, of the Convention of Scottish Local Authorities (Cosla).

Another reason is the gearing mechanism of the system.



Douglas Mason (above) is a tortured man as he contemplates the possible ruin of the community charge, the blueprint of which he laid down in a 1984 pamphlet for the Adam Smith Institute, the free market think-tank.

Mr Mason is a rather nervous 49-year-old political researcher who lives in Glenrothes, Fife. He believes the community charge in Scotland is now "accepted more than it was a year ago, in a grumbling sort of way" and can see no reason to remove it. Mr Heseltine, he says, has created hopes for a solution to difficulties of local government finance that he cannot fulfil.

Mr Mason has two criticisms of the way the government implemented the poll tax. "First, they went for this crazy rolling register, which wants to know where people are living on every single day of the year: I proposed that people should register in one place each year."

Second, he says, "they have introduced this

poll tax in Scotland meets only about 20 per cent of local authority revenue, with the rest coming from central government and business rates, now fixed by the government.

Because that 20 per cent is the only flexible part of their revenue, a 1 per cent rise in spending requires a 5 per cent increase in poll tax.

Even so, some councils, including the biggest, have made some cuts in their budgets for next year.

Much of the increase in poll tax is due to non-collection, especially in the central belt of the country. In Edinburgh, 226 out of the £145 increase in the

poll tax is due to non-collection.

Scottish councils are still short of 14 per cent of the payments for 1989-90, the first year of the charge, and estimate that 11 per cent will never be collected. Councils had budgeted on average for a 6 per cent non-payment level but are only now adjusting their poll tax rates, while also taking a more pessimistic view of how much of next year's tax will be collectable.

What angers those who have paid their poll tax is evidence that some regional councils have dragged their feet over poll tax collection. The

Accounts Commission, which monitors the performance of local government in Scotland, said recently that individual councillors who opposed the poll tax had "created the impression that certain councils may be less likely than others to use their full powers to enforce payment".

At every stage of the recovery procedure, Scottish councils acted much more slowly than many of their English counterparts did a year later, and more slowly than they did when they were levying domestic rates. Only this year did the first Scottish council authorise sheriff officers to seize goods

incredibly complicated rebate system which they keep altering." He had suggested that instead of the 80 per cent rebate, all people entitled to social security or pensions should be given 100 per cent of the average poll tax level for the country and be expected to pay full poll tax bills.

That way, he says, much bureaucracy would have been avoided, poor people would be conscious of high-spending authorities and those authorities would not be able to argue that their high poll tax levels were of little consequence to the badly off, since the payers were liable for only 20 per cent of the charge.

Non-payment is not the difficulty: it is non-collection, he says. Councils with urban populations, such as Fife, have been almost as effective at collecting the tax as rural ones on the Borders that have achieved 97 per cent collection.

"Fife just got on and collected it," he says.

The poll tax in Scotland meets only about 20 per cent of local authority revenue, with the rest coming from central government and business rates, now fixed by the government.

Because that 20 per cent is the only flexible part of their revenue, a 1 per cent rise in spending requires a 5 per cent increase in poll tax.

Even so, some councils, including the biggest, have made some cuts in their budgets for next year.

Much of the increase in poll tax is due to non-collection, especially in the central belt of the country. In Edinburgh, 226 out of the £145 increase in the

'Rhetoric of sovereignty' should go, academic says

By Philip Stephens

A CALL for Britain to drop the "rhetoric of sovereignty" in the debate within the European Community over economic and monetary union is made today by a former adviser to Mr John Major, the prime minister.

The Institute believes the government's planned review of the future of nuclear power in 1990 will provide little independent information for the public but will be manipulated by the nuclear power companies and the Department of Energy to justify a new nuclear programme.

In a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it mar-

ginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Envy, CPS, 8 Wilf Street, London SW1 2HZ, £45.

about new nuclear stations to the private sector, it says. The new marketplace in electricity is likely to be a more reliable reviewer of investment decisions in nuclear power than an unelected government, it says.

The Institute believes the government's planned review of the future of nuclear power in 1990 will provide little independent information for the public but will be manipulated by the nuclear power companies and the Department of Energy to justify a new nuclear programme.

In a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it mar-

Birmingham Six appeal begins today

By Robert Rice, Legal Correspondent

THE 16-year ordeal of the Birmingham Six enters its final stage today with the start of the men's second full appeal hearing in less than three years at the Old Bailey in London.

The men's release is now regarded as a formality after the announcement by Sir Allan Green, QC, the director of public prosecutions, last week that the Crown would no longer seek to uphold their convictions as safe and satisfactory.

His announcement came after it was decided that the Crown could no longer rely on the evidence of any of the police officers in the case. Sir Allan had already announced at an earlier preliminary hearing that the Crown would not be relying on the scientific evidence against the men.

However, the judges who will hear the appeal - Lords Justice Lloyd, Farquharson and Mustill - have made clear that it is for the Appeal Court alone to decide whether the men should be freed.

Lord Justice Lloyd said the court had a duty to look at the fresh evidence and decide in the light of it whether the convictions were unsafe or unsatisfactory. The court has indicated that it will want to call witnesses. It is also expected to review what Lord Lane, the Lord Chief Justice, described during the men's 1987 appeal as a "wealth" of circumstantial evidence in the case.

Initial estimates said claims on London market insurers might amount to as much as \$30m. Underwriters now say that the amount of claims aggregated, principally because most of the policies affected were written on a claims-made basis (ie which a policy can only be claimed upon if the events that will lead to a claim are notified to the insurer during the life of the policy).

Insurance companies

Financial Times Conference

FT-CITY COURSE

London 8 April - 28 May

The FT-City Course is designed for employees in companies with interests in the City to provide a broader understanding of all aspects of the operations of the City of London and the factors that make it a pre-eminent financial and trading centre.

The twenty-four distinguished lecturers will consider such topics as the operations of the Bank of England and its relations with other central banks, the role of the clearing banks, merchant banks and the operation of the discount market. The syllabus will examine the changing role of the building societies, the organisation of the commodity markets, the International Stock Exchange and the structure of the UK insurance industry. The programme also looks at the new statutory systems of regulation and compliance. The course will comprise eight weekly afternoon sessions and will take place at the Museum of London.

MANAGING FINANCIAL RISKS

London 22 & 23 April

9 & 10 July

30 September & 1 October

26 & 27 November

The Financial Times and Price Waterhouse have responded to market demand in developing a workshop to cover the management of financial risks by financial institutions and corporate treasurers.

The workshop is an intensive practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format with case studies and worked examples. To underpin this, we have a panel of specialists from financial institutions including Jonathan Britton, Director of Treasury and Fixed Income at Swiss Bank Corporation, London; Bob Fuller, Director of Charterhouse Bank in charge of risk systems (CATALYST) development; Richard Hines, Group Project Manager at Prudential Corporation plc; Julian Nathan, Assistant Managing Director of the Chicago Board of Trade in London; Crispin Southgate, Director of Charterhouse Bank and Head of Financial Engineering; Neil Thomasson, Vice President, First National Bank of Chicago and Head of Derivatives Trading; Chris Wingfield, Assistant Director, Hill Samuel Bank responsible for operational support for treasury and capital markets products, together with specialists from the Price Waterhouse Financial Risk Management Group.

WORLD PULP & PAPER CONFERENCE

London - 23 & 24 April

The Financial Times and the European Paper Institute are joining forces to arrange this high-level conference on the pulp and paper industry in a changing global environment.

The key issues facing the industry and the significance of strategy for success will be reviewed by industry leaders including: John Georges of International Paper; Hartwig Geginat of Feldmühle AG; Hugh Whalen of Canadian Pacific Forest Products; Dermot F. Smurfit of Jefferson Smurfit; Mr Linoello Adler of Cartiere Burgo SpA; Thomas Nyström of Fimmap; Kaas de Kluis of VPG Corp; Alejandro Campbell of Alto Paraná; Takao Terasaki of C Itoh & Co and Stephen Wills of Wiggins Teape Appleton.

All enquiries should be addressed to: Financial Times Conference Organisation, 40 JJJ, 128 Jermyn Street, London SW1Y 4UJ. Tel: 071-925 2232 (24-hour answering service). Telex: 27347 FTCONF G. Fax: 071-925 2125.

SECRET RECORDING INTELLIGENCE KIT

CCS Communication Control Systems, Ltd.

• Credit Card Size Recorder, an exclusive miniature 4" recorder.

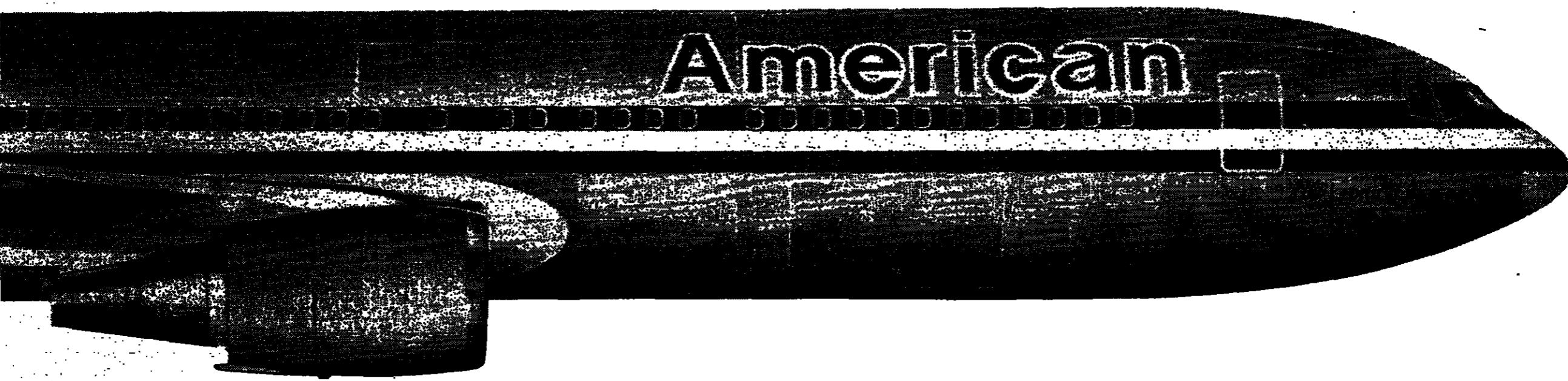
• Recorder (no bigger than a cigarette pack) will give you an accurate, dependable record of all the calls that are made to your telephone automatically.

• Ensures no misunderstandings in important telephone, legal or contractual.

•

American Airlines non-stop to Chicago.

Starting June 2 with daily departures
from London Gatwick.



Now you can take American Airlines, America's largest airline, non-stop from Gatwick to Chicago every day of the week.

Superb Service

From the moment your journey begins, you can sample the benefits of flying American. Bring your baggage to our Victoria check-in facility and you'll receive your boarding pass so when you reach Gatwick you can transit quickly through boarding formalities

and onto the plane.

Once onboard, you'll enjoy superb service, cuisine rated "best in the air" and wines from the world's premier vineyards.

In our First and Business Class you can relax in luxurious leather and sheepskin seats. And enjoy your own personal video* in First Class, with your choice of films.

Convenient Connections

In addition to the new Chicago service,

American has daily non-stop flights from Gatwick to Miami and Dallas/Fort Worth. From each, we can offer you convenient connections to over 270** cities in the U.S., Canada, Latin America, the Caribbean, Asia and the Pacific. Take America's largest airline to America and you'll soon see why over 80,000,000 passengers flew with us last year.

For reservations, call your travel agent or American Airlines.

AmericanAirlines®
Something special in the air.

*Available on all aircraft, Summer 1991. **Some cities served by American Eagle®, American Airlines' Regional Airline Associate.

44910152

Telecoms market may grow more competitive

By Hugo Dixon

A SHARP rise in British Telecom's line rental charges may be allowed by the government as part of a deal which would open the UK telecommunications market to much greater competition.

The increases would depend on BT producing other measures to protect poorer residential customers, who would be particularly disadvantaged by higher rental charges.

A deal might also involve the government capping BT's international prices, which are several times higher than costs. The company has criticised this proposal.

Such a deal would resolve the most contentious issue in the government's wide review of the telecommunications market and pave the way for an early announcement of the government's new policy.

It would also remove the remaining obstacle to the privatisation of the government's 49 per cent stake in BT, now worth £29m.

The review was launched in November to examine whether BT and Mercury Communications, which control the market for fixed link services, should face more competition.

EMPLOYMENT

M and S delays training for graduates

By Michael Smith, Labour Correspondent

MARKS and Spencer has told two-thirds of the final year students promised jobs with the company next September, that it is delaying the start of their employment by a year because of the recession.

The retail group's decision suggests a wider trend in the job market for higher education students. M and S is one of the largest recruiters of graduates among UK companies and its courses are among the most prestigious.

Until recently large companies with strong commitments to training have attempted to avoid swinging cuts in graduate intake numbers in spite of the recession. Some, including British Telecom and British Petroleum have increased targets this year.

Marks and Spencer had already cut this year's intake to 150 from the unusually high figures of 230 last year and 210 in 1989.

Its latest decision means that only about 50 will start work this year. The remaining 100, who were offered jobs shortly before Christmas, will have to wait until September 1992 before they begin work.

The postponement decision is bound to affect the company's recruitment needs among students presently in their penultimate year at college.

Other companies which expect to cut graduate intake numbers this year include Lloyds Bank, which is taking on only about 100 compared to last year's 150, the Post Office, IBM and Ford.

Decisions by other employers to follow suit would result in increased problems for prospective graduates whose ability to find suitable jobs this year has already been affected by a 5 per cent increase in applicants seeking work.

M and S, whose initiative is



M and S service: new recruits will suffer delay

disclosed in Personnel Today magazine, said yesterday that the postponement had been prompted by "difficult trading conditions".

The 150 it had originally planned to start this year was closer to the norm.

Staff retention rates were far higher than when graduate intake targets were set. Unless action had been taken, graduates would not have been able to move on quickly to more senior jobs.

The company said that the 100 or so final year students whose employment had been postponed, had been offered £500 ex-gratia payments in recognition of the inconvenience caused to them.

There was no doubt that they would be able to start work in September 1992.

M and S said its requirements for graduates in 1989 and 1990 had been exceptional, due to information technology expansion and overseas development needs.

The 150 it had originally planned to start this year was closer to the norm.

Citicorp reaches £1m settlement over swaps

By Stephen Fidler, Euromarkets Correspondent

A WELSH COUNCIL has paid a US bank more than £1m in an out-of-court settlement to unwind financial transactions declared illegal this year by the House of Lords.

The move could pave the way for deals involving other local authorities that engaged in similar transactions, some of which have had dozens of writs issued against them by banks.

The settlement, between Ogwr Borough Council and Citicorp Investment Bank, came ahead of an expected court hearing this week and is the first to follow the Lords' ruling. This stated that local authorities were going beyond their powers when they entered into swap transactions, and the swap contracts were therefore not based in law.

Swaps are exchanges of interest rate obligations, usually of floating-rate for fixed-rate liabilities.

The home of local authority participation in the swap market came before the courts after some councils, including especially the London Borough of Hammersmith and Fulham, made losses running into hundreds of millions of pounds on their swap transactions.

The settlement between Ogwr, one of the councils most heavily involved in the swaps market, and Citicorp unwound

all swap agreements between them. Most were made in 1987.

The deal included full repayment of net principal payments on both open and matured contracts, and a partial payment of interest.

Other bank claims against Ogwr, which covers part of Mid Glamorgan, are likely to raise the council's total bill.

A complex web of legal claims are still outstanding. Some local authorities have outstanding claims against banks and as well as against other councils, some of which acted as brokers in swaps transactions.

Prospects that the courts will be flooded with litigation following the Lords' ruling have raised expectations among banks and councils that the government will intervene, possibly to validate the transactions retrospectively.

In its statement, Citicorp said its settlement with Ogwr was based "on the pragmatic and commercial reality of the law" following the Lords' judgement. However, this process is arbitrary in its effects and does not represent a satisfactory solution either for local authorities or banks."

It said it would continue to pursue vigorously settlement with other councils and has issued writs on a further eight local authorities.

Pay deals falling after four years, reports survey

By Michael Smith

FURTHER EVIDENCE of a fall in the average value of pay deals is provided today in an independent survey showing the first fall for four years in the median level of settlements.

Industrial Relations Services, a pay research organisation, says the median (middle) level of agreements in the three months to the end of January

was 9.5 per cent, against 9.8 per cent in the preceding quarter.

IRS's survey also found a decrease in the number of bargaining groups agreeing to deals higher than accepted last year. A quarter of groups are accepting deals lower in value than a year ago, it says.

The IRS survey, based on research

into 1,000 pay deals annually, gives further support to claims by the Confederation of British Industry that pay rises are beginning to fall in value.

However, the fall found by IRS is considerably less marked than that recorded by the CBI, which last week said that the average level was down from 9 per cent at the end of last year

to 8.3 per cent in the first months of 1991.

In addition, Incomes Data Services — another pay research body — says in its latest bulletin that there is no evidence of a generalised downturn in settlement levels although it notes a growing diversity in settlements. Editorial comment, Page 12

"KYOWA SAITAMA -- DON'T YOU KNOW?"



It's the new force in Japanese finance. It will be created on April 1, 1991 when two of Japan's most powerful financial institutions, the Kyowa Bank and the Saitama Bank, merge to form one of the largest banks in Japan. It's a bank you'll want to know.



KYOWA SAITAMA BANK
The new force in Japanese finance.

THE KYOWA BANK, Ltd.
Head Office: Tokyo, Japan

THE SAITAMA BANK, Ltd.
Head Office: Saitama, Japan

No FT? No problem in Japan.

Keeping up with the news when you travel to the Far East used to be something of a challenge. The world seldom stands still. These days, in fact, just a few hours can be enough to change history for ever.

Happy for FT readers, staying in touch is now no longer a problem in Japan.

Because we now publish in Japan six days a week — transmitted overnight by satellite direct from London, and printed locally for the start of the working day. Ask for your copy at the hotel or on the news stands, in Tokyo or in other major Japanese cities.

If you're a resident, we'll hand-deliver the FT to your office in central Tokyo, first thing every day.

call Tokyo (03) 3295 1990 now

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

LEGAL NOTICES

DAVID KISLINGBURY (FRICKWORLD) LIMITED (IN RECEIVERSHIP)

PARTNERS IN PUBLISHING
LIMITED - FORMERLY HUGHES
BRENNAN
(UK) LIMITED

Registered number: 200898
Formerly known as Hughes-Brennan Publishing (UK) Limited

Nature of business: Publishing Company

Trade classification: Publishing

Date of appointment of joint administrative receivers: 22 February 1991

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JOHN FREDERICK POWELL and DAVID JOHN CORNEY
Joint Administrative Receivers
Office holder nos 249 and 1869 of Cork
Quay

43 Temple Row
Birmingham B2 5JT

HUGHES BRENNAN PUBLISHING
COMPANY LIMITED

Hughes-Brennan Publishing (UK) Limited

Nature of business: Publishing Company

Trade classification: Publishing

Date of appointment of joint administrative receivers: 22 February 1991

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JOHN FREDERICK POWELL and DAVID JOHN CORNEY
Joint Administrative Receivers
Office holder nos 249 and 1869 of Cork
Quay, 43 Temple Row, Birmingham B2 5JT

EUROPEAN FINANCE & INVESTMENT PORTUGAL

The FT proposes to publish this survey on

23rd April 1991.

It will be of particular interest to the 89% of the Institutional Investors in Europe who are regular FT readers. If you want to reach this important audience, call Henry Krzymuski on 071 873 3699 or fax 071 873 3079.

FT SURVEYS

MANAGEMENT

In the middle and late 1980s, ICI, Britain's largest manufacturer, was seen as a model of corporate revitalisation. The once-leaden Leviathan was hailed for becoming slimmer, more entrepreneurial, even sprightly. The chairman of the time, Sir John Harvey-Jones, became almost a folk hero on the strength of it.

Yet last week the chemicals group revealed a profits slump of over a third, a spate of business problems, and a set of internal shortcomings which at first sight seemed uncomfortably reminiscent of the ones with which Sir John had to grapple almost a decade ago. "Heavy-footed giant trips again", one ultra-respectable newspaper exulted on Friday.

Has the wheel somehow already come full circle? Was ICI's renewal an illusion created by the 1980s boom? Or is this just an all-too typical example of a large company revitalising itself rapidly when faced with a crisis, only to let things drift when the going gets easier? Is it yet another case of a major organisation failing to meet the acid test of being able to "learn" and improve continuously, in good times as well as bad?

Sir Denys Henderson, who has been at the ICI helm through ever choppier waters since taking over from Harvey-Jones in 1987, none of these suggestions is accurate.

But to the outside observer, listening to the chairman's defensive account of what has gone (slightly) wrong this time, the last two look pretty accurate.

They keep ICI in respectable company – precious few large organisations outside Japan can yet measure up to the ideal of continuous learning and improvement – but they nevertheless pose a threat to its future well-being.

ICI is certainly not in the sort of crisis it faced exactly a decade ago when its profits virtually halved, it had to cut its dividend, and it jettisoned all hands on deck, only to dump thousands of them overboard. This time, although Sir Denys makes clear that there will be casualties in the form of job losses, he says ICI's strategies only need tightening, not radically changing.

As for costs, he talks of a "rubber ball syndrome"; they get squeezed in times of difficulty, but expand again as things get better. When challenged from above, managers tend to say "yes, but we're growing", says Henderson. "You then reply 'okay, but if growth stops, you'll have to cut them!'" Precisely that is now happening with a vengeance.

This is not a sudden crisis of "oh my goodness, we must sort ourselves out", stresses Sir Denys, a no-nonsense Scot who whose language is more colourful in private. It is more of an "it's okay, but things need sharpening," he insists.

What this means in practice is that strategies which were followed by businesses during the boom years will now be scrutinised by head office much more rigorously than before, and investment capital will be provided only to those which have the potential to be strong and competitive on a global basis. Other businesses will be managed to more than extract their cash, or sold.

As far as strategy is concerned, in

Corporate renewal

The trick is to make even the bad times good

Christopher Lorenz questions why ICI has waited for a crisis before taking steps to revitalise itself



Sir Denys Henderson: "People who are good at managing in expansionary phases aren't necessarily good in recession"

other words, Henderson is giving a touch on the ICI tiller. But on the organisational front he is providing a very sharp course correction.

At a time when most large companies around the world, from IBM to BP, are making considerable efforts to decentralise control over the strategies and (to some extent) the finances, ICI has felt forced to take a step in the opposite direction.

Though Sir Denys stresses that "we operate a very decentralised manage-

ment system," he adds in the same breath that his top executive team's "contacts and contracts with the chief executives of the businesses haven't been adequate".

For one thing, the business chief executives "haven't been aware enough of what the group was doing", in terms of such activities as research and development, and expansion in regions around the world. Nor have they had sufficient influence over such sensitive issues as corporate overheads in large

territories such as North America.

More seriously still, Sir Denys says he and his eight-strong executive team (which has now been enlarged to nine) "haven't been in touch enough with them [the business heads] to know what was happening".

The executive team, which with eight non-executives constitutes the ICI board, was especially thrown last summer by the sudden slump in the performance of many of the group's businesses. This came hard on the heels of an episode the previous November, when business heads were allowed to continue working to profit and investment budgets which Sir Denys's instincts, and the opinions of several top colleagues, suggested were no longer valid.

"We did cut back, but I wish we'd tightened further. The problems were much bigger than we thought," Henderson admits ruefully. To an organisation as proud of its financial control as ICI, the fact that every other company in Britain made the same mistake – or worse – is no excuse whatever.

In trying to explain the lapse, Sir Denys says the dilemma of how far he should have trusted the judgment of his business heads in late 1989 is underlined by the fact that from 1984 right through to 1989 they had all delivered on budget. But, as he admits, "people who are good at managing in expansionary phases aren't necessarily good in recession".

In soft drinks, at least, the company's strategy is beginning to pay dividends. "Schweppes has been remarkably successful at building a European operation," says David Lang, food analyst with London stockbroker Henderson Crosthwaite.

The strategy is based primarily on creating sufficient volume to justify investment in high-speed packaging plants. "Bottling is all about generating more volume for your brands," says James Schadt, president of Cadbury Beverages.

To do this requires achieving sufficient scale in distribution, the rationale behind Cadbury's recent joint venture with Apollinaris Brunnen, the German mineral water company.

The company is also keeping its head down in the cola war. Only in parts of Spain is there a Schweppes brand cola. Coke dominates the European carbonated drinks market, with a share approaching 45 per cent and growing every year. Pepsi, by contrast, is only now recovering from a shake-up in its franchise arrangements in a number of countries in the 1980s.

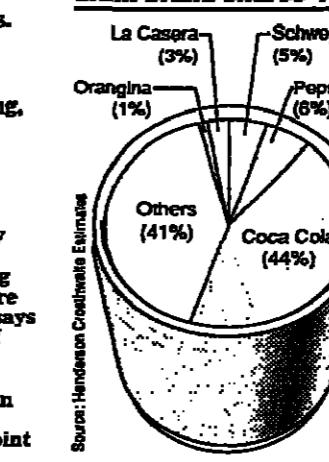
Although it competes with both to slake European thirsts, Schweppes emphasises a broader market for "refreshment beverages", including mineral water and fruit drinks.

In France alone, it has quadrupled its market share to 16 per cent in seven years through a steady acquisition. Schweppes started with 4 per cent and no bottling plants.

It bought its bottler, and added another 1 per cent share when it bought Canada Dry and terminated a bottling agreement with BSN.

The acquisition of Crush in the US added Gini, a carbonated lemon drink with another 3 to 4 per cent of the French market. Finally, Cadbury acquired Perrier's soft-drink activities centred on Oasis, which has 3 per cent. After rationalisation, the company will have four

Western European soft drink brand shares 1990



French bottling plants.

In Spain, the pattern was different. Progressively disentangling itself from Pepsi, Schweppes bought Citrus, a soft drinks and fruit juices manufacturer. It is now building a £20m canning plant at Logroño which will have sufficient capacity to supply all of Spain and some of southern France.

It is pursuing two global brands, Schweppes and Canada Dry, with national names which will rarely cross borders, although Gini is being introduced this month in the UK. But some distinctions are more apparent than real. Tri Narancio in Spain and Oasis in France are identical orange drinks.

In confectionery, by contrast, national differences are more entrenched, as Suchard discovered when it brought its Swiss-style Milk to the UK. Cadbury's own

chocolate, which has a lower cocoa butter content than that of continental rivals, is also very much a minority taste outside the UK.

International brands like Mars Bar and Rowntree's KitKat are exceptions. Cadbury has yet to find its standard-bearer.

"It's very hard to change well-established tastes and preferences and unhouse national brands," comments Lang.

As a result, Cadbury's strategy in confectionery is still far more piecemeal. Since 1987, it has bought Poulain, a French specialist in moulded plain chocolate and powdered chocolate drinks, and Hueso, a Spanish maker of biscuit-based confectionery.

The acquisition of Bassett Foods in 1989 added Faam Friesa, a Dutch sugar confectioner, and a distribution joint venture in Germany. But these companies are a boxed assortment rather than a continental network brimming with obvious synergy.

Cadbury, nevertheless, has begun to look across frontiers, according to Chris Milburn, corporate communications director. "Poulain is becoming the moulded chocolate production centre for Europe. It's now supplying chocolate into Spain."

The Imagine brand of liqueur chocolates made in Poulain's Blois factory was launched in Britain last Christmas, and Cadbury's Silk, a moulded chocolate filled with soft-centre nougat, was researched for the UK market but made in France.

Faam Friesa supplies sugar confectionery throughout northern Europe, while Hueso has responsibility for southern Europe. Resperol, the Spanish company's medicated sweet, has been launched as Stop-Tou in France.

Cadbury may launch a pan-European confectionery brand someday but it is in no hurry, according to Milburn. "We're not going to put large sums of money into an uphill battle to force that through on an unnatural time-scale."

LEGAL COLUMN

What law firms think the well trained solicitor should know

By Robert Rice, Legal Correspondent

WHAT DO law firms want their trainee solicitors to know by the start of their training contract, or articles, as the period of apprenticeship used to be known?

You might think that the College of Law and the polytechnics that teach the Law Society's final examination course ought to know the answer already. In fairness, they probably do, but the question has become all the more important recently in the light of the proposed changes to the Part II examination system.

The Law Society's Final Examination is due to be held for the last time in the summer of 1993. A new Legal Practice Course will begin the following September. The precise details have yet to be decided but a number of general changes in the emphasis are clear.

The College of Law, which has four branches – at Guildford, Chester, Lancaster Gate and York – decided to find out last summer and the results of a survey of 1,000 law firms in England and Wales by Mr Robert Hill, the college's director of research, has just been published.

All types of firm were covered, including all the firms in The Lawyer magazine's top 100 by size. The overall response rate to the survey was 60 per cent. But of the top 50 firms in The Lawyer top 100, 45 replied – a response rate of 90 per cent. In the top 100 as a whole, the response rate was 74 per cent.

Just 13.4 per cent of respondents employed more than 10 trainee solicitors, whereas 16.5

Law firm priorities for areas of practice covered by the solicitors' vocational training course

Subject area	First %	Second %
Civil litigation	96.88	3.12
Business and commercial	89.12	10.80
Commercial conveyancing	83.63	16.37
European law	49.09	47.59
Residential conveyancing	48.74	34.13
Residential conveyancing	26.14	48.33
Wills and probate	27.03	63.92
Family law	24.67	23.30
Accounts	20.41	58.63
Employment law	18.17	81.83
Criminal litigation	9.27	17.44
Consumer law	4.45	80.82
Welfare law	0.44	7.56

Law firms were asked to indicate priority areas for a training course based on their own needs. They were asked to indicate five areas of first priority and five areas of second priority

It is important therefore for the College of Law and the polytechnics to know what law firms are looking for before they settle the nature of the courses they offer.

The College of Law, which has four branches – at Guildford, Chester, Lancaster Gate and York – decided to find out last summer and the results of a survey of 1,000 law firms in England and Wales by Mr Robert Hill, the college's director of research, has just been published.

All types of firm were covered, including all the firms in The Lawyer magazine's top 100 by size. The overall response rate to the survey was 60 per cent. But of the top 50 firms in The Lawyer top 100, 45 replied – a response rate of 90 per cent. In the top 100 as a whole, the response rate was 74 per cent.

Just 13.4 per cent of respondents employed more than 10 trainee solicitors, whereas 16.5

It is important for the College of Law and the polytechnics to know what law firms look for

The vast majority of firms, 96 per cent, regard civil litigation – encompassing the law of evidence and county and High Court procedures – as a first priority.

There is a continuing demand for training in family law (a reflection perhaps of Britain's increasing divorce rate) even among the larger commercial law firms. Among that group there is also a strong requirement for training in revenue law and European law.

Overall, it seems that the first priorities for law firms are for their trainees to be trained in civil litigation, business law, commercial conveyancing, wills and probate and criminal litigation.

However, it should perhaps be pointed out that the result may have been influenced by the timing of the survey. By summer last year, the legal profession was experiencing one of the biggest surges in litigation for 10 years as the early effects of the economic downturn began to show. Demand for litigation solicitors was at an all-time high.

The Centre for Interfirm Comparison, which conducts a performance assessment project among more than 200 law firms, reports record growth in

litigation right across England and Wales for the 1989-90 financial year.

In Wales and the west of England, for example, litigation grew on average by 30 per cent last year. In London, the small-to-medium-sized firms achieved an average growth of 30 per cent and the medium-to-large firms experienced an average 43 per cent growth in litigation.

It seems possible therefore that, had the survey been carried out at another time, the law firms' priorities might have been different.

A close second came business law (89 per cent of the firms thought it a first priority subject) and commercial conveyancing (83 per cent), with residential conveyancing coming far behind with 28 per cent.

Mr Hill says the decline in the importance of residential conveyancing cannot be entirely attributed to the present recession and the depressed housing market.

The trend began about 10 years ago with the opening up of the conveyancing market, increased price competition among solicitors and the end of the ban on solicitor advertising.

That caused many firms to diversify, so that residential conveyancing no longer forms such a large part of solicitors' income as formerly.

There is a continuing demand for training in family law (a reflection perhaps of Britain's increasing divorce rate) even among the larger commercial law firms. Among that group there is also a strong requirement for training in revenue law and European law.

Overall, it seems that the first priorities for law firms are for their trainees to be trained in civil litigation, business law, commercial conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

that compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear

ARTS

Reimann's Lear

COLISEUM

English National Opera's season of twentieth-century's works includes two recent adaptations of Shakespearean tragedy. Stephen Oliver's *Timon of Athens* receives its world premiere on May 17th, and Arlith Reimann's *Lear* (1978), first staged at the Coliseum two years ago, was revived last Friday. This production by Eike Gramss remains as impressive as I remember it; the opera itself strikes me as even better than it seemed at the time.

Undaunted by the failure of Verdi's and Britten's attempts to set *King Lear* Reimann and his librettist Claus H. Henneberg have made the play into an effective music drama, although at a high cost to Shakespeare's verse. Edgar's "Men must endure their going hence, even as their coming hither" is flattened in Desmond Clayton's translation of Henneberg's libretto (already modelled on German translations of the original) into "Man must bear both birth and death with equal patience"; and the telescoping and simplification to which the drama has been subjected causes an initial flutter of alarm. Yet there is no need for Shakespeare's great

poetry in an operatic *Lear*: the music of music must try to substitute for the music of verse, just as the expressive possibilities of ensemble singing, in which different points of view are presented simultaneously, are there to make up the loss of dramatic sophistication and development.

Henneberg's libretto sets up a large ensemble at the end of the first scene, and allows for the playing of the second, third and fourth scenes of the second of the opera's two parts to be enacted simultaneously. Reimann's music secures the success of these stratagems, and everywhere penetrates the drama with its own peculiar violence and bleakness. Using a restricted range of modernist gestures — Varèse-like snarls and volleys of brass, relentlessly pounding drums, densely clustered string writing — but doing so with absolute musical consistency, Reimann's score has a lethal force. It may be one of the most sheerly disconcerting ever written, yet the vocal lines are fascinatingly diverse in character, and rarely obscured by musical commotion. There are thin passages in the gentler scenes of the second part when one feels

that Reimann's score has little to offer beyond brutalism; then one remembers the marvellous quiet lyricism of the interlude after the storm scene, a long aching melody for flutes and throbbing lower strings.

However, it is the subtle brutality, the metallic pessimism of the music that give Reimann's vision of the play its special value. Under Paul Daniel's direction the Coliseum orchestra brought out the score's meticulous detail and limitless ferocity; and the production made painfully vivid the world of thuggery and sordor that the music ever seems to postulate. Gloucester's blinding was appalling. The adjustable planked platforms of Eberhard Matthies's set once again made for a truly earth-shattering storm scene. Maria Moll as Regan, Richard Angas as Gloucester and Jeffrey Lawton as Edmund were welcome newcomers to the cast. Phyllis Cannon and Ross Mannion repeated their distinguished roles as respectively Goneril and Cordelia. Christopher Robson was again superb as Edgar, and Monte Jaffe towering in the title role.

Paul Driver



Monte Jaffe and Richard Angas in Lear.

Simpson at 70

WIGMORE HALL

The composer Robert Simpson turned 70 on Saturday, and the Coull Quartet offered the first of three programmes to mark the occasion. It is perhaps a deliberate gesture that apart from Simpson himself, no composer later than Dvorák is represented in the series. This time it was the latter's "American" Quartet, op 96 in F, that preceded Simpson's *Viola Quintet* and followed Haydn's op 50.

The Coull delivered their Haydn with grace, if not with the full measure of puckishness that its last movements might seem to imply. The Largo was confidently warm. Their Dvorák had plenty of vernal charm and openness: good singing lines, clear and well-differentiated colours — no hint of the inflation which can spoil this appealingly unpretentious piece.

Though Simpson's programme-note for his 1987 Quintet billed it as a continuous thirty minutes long, it took the Coull thirty-seven, and their tempo sounded perfectly natural. They had Roger Bigley, formerly of the Lindsay Quartet, as their excellent second violin. It is a discursive work, but not at all diffuse, and wholly characteristic: switching on

Radio 3 when I got home, I

David Murray

Stuttgart Philharmonic Orchestra

BARBICAN HALL

It would seem that the Barbican is becoming the favoured venue for all but the most prestigious foreign orchestras, such as Berlin and Vienna.

The next two months will see visits by orchestras from Austria, Norway and the Soviet Union, while on Friday last there was an appearance by the Stuttgart Philharmonic Orchestra on its current British tour.

Among the newly-enlarged family of German orchestras, Stuttgart cannot claim to be one of the most prominent. However, on the evidence of this concert it is, at least, a very respectable ensemble. The

Richard Fairman

Lodoiska

LA SCALA, MILAN

realised in no more than three seconds that another Simpson quartet was in progress.

The Quintet pursues one of those self-conscious ground-plans that Simpson likes to cultivate. Here, it is a graded alternation between Andante and Vivace material (with common roots that become clearer as the piece progresses). Bursts of the quick music are insinuated into the slow, little by little, until after twenty minutes the Vivace takes over completely for a sustained, intense climax; then the process is reversed, and the Quintet reaches a broad close with the transformed Andante.

From the start there is a great deal of *fugato* writing, in which most of the counterpoint lies; there are also many unison and octave-unison passages, forcefully dramatic, which sometimes suggest a small string-band rather than a classical quintet — one rarely feels the instruments to be individual voices.

In its own terms, the long, relentless development sounds unimpeachably logical. Gauging its precise expressiveness-weight must, I think, be a matter for seasoned Simpsonians.

Thomas Moser

Production

Riccardo Muti

Luca Ronconi

Sets by Margherita

Palli

Costumes by Vera

Marzot

The original French is used,

with spoken dialogue. In Cherubini's "heroic comedy" the *Fidelio* situation is reversed:

the prisoner is the Polish princess

Lodoiska

captive (not

apparently for political reasons)

of the wicked Baron

Dourlinski.

Her devoted

Count Floreski (tenor)

and his comic squire Varbel

Marzot

trick their way into the fortress

After various adventures

they too are captured.

The three of them are set free when

Titzikan, chief of some Tartar invaders whom Floreski

befriended on the way in, sets

fire to the castle.

In the trio referred to Mar-

iella Devia's voice rang out

with splendid firmness. In the

following acts her *Lodoiska*

was less commanding.

Bernard Lombardo's Floreski, vocally

undersized, was eclipsed by his

squire, the gifted baritone

Alessandro Corbelli, the only

member of the cast who did

justice to the dialogue. Cheru-

bini kept a firm hand on the

comedy but he gave the opera's

best role to his buffo. The crypto-

Dourlinski's music is

more varied than William Shi-

mell's trenchant but

two-dimensional portrait

implied.

As his henchman Altamoras,

Mario Luperi

with his master in blackness of tone.

There was a lively Titzikan

from Thomas Moser.

Production

Riccardo Muti

Sets by Luca Ronconi

Costumes by Alessandro

Corbelli

Lighting by

Massimo

Tartaglia

Stage by

Massimo

Tartaglia

Lighting by

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday March 4 1991

Te
m:
gr:
co:
By H.

A SE
bu
ment
would
munic
great
The
on B1
sures
dental
be pa
A d
the gr
intern
sever
cost
isent
Such
in the
of th
mark
an ea
gover
It r
remai
vatio
49 pe
work
The
Novem
BT a
tions,
ket, s
should

Rethinking in Moscow

MOSCOW FACES some hard thinking in the aftermath of the Gulf war. It not only has to define the kind of relationship it wants with its old allies in the region, but also the broader relationship it wants with the west.

Over the years more than 50,000 Soviet military specialists made their careers out of training President Saddam Hussein's army, while the defence industry earned upward of \$2bn a year from arms sales. As the war progressed the pro-Iraq lobby in the Soviet military-industrial establishment made clear its growing displeasure at Soviet support for the US-led alliance, which was destroying the largely Soviet equipped and trained Iraqi army with its high-technology weapons.

The fact that such rumblings were allowed to surface reflect the profound changes which have taken place in domestic Soviet politics since the Gulf crisis began last August.

Soviet support for UN resolutions was forthcoming while Mr Eduard Shevardnadze was still foreign minister. He was part of a Soviet government that included other convinced supporters of radical reforms at home and rapprochement with the west abroad. Since then, Mr Shevardnadze and other "liberals" have been dropped and plans for radical market-oriented reforms of the Soviet economy have been shelved. Production is falling again, the background of deepening economic crisis and looming hyper-inflation.

Conservative reaction

Perestroika seems to have run its course. Since October President Mikhail Gorbachev has, instead, embarked on a new, more authoritarian form of government based on the pillars of the *ancien régime*. Those now making policy are mainly conservatives from the army, the security forces, the party and the military-industrial complex, which has intimate links with all three.

However much they may resent it, the conservatives have to face the fact that the Soviet Union is a diminished superpower, after the collapse of its hegemony over eastern Europe, the demise of the Warsaw Pact, domestic political

Mr John Major has given us a working title for his general election manifesto. Now he must begin to add substance to the rhetoric of the Conservative Opportunity.

The prime minister has not been swept along in the post-war euphoria casting doubt on his knowledge of what he will do when during the next 16 months he will decide to face the electorate. The comment of a close friend - "he will fight it when he thinks he can win" - encapsulates more political wisdom than any number of analyses from Westminster's Kremlinologists.

Mr Major, though, has decided that the coincidence of the allied victory in the Gulf war and falling mortgage rates means that he must be ready for a summer election if the opinion polls prove irresistible. For the politician who declares proudly that "I am not ideologically pure in any way", that means producing a manifesto which removes some of the vices which shroud his philosophy.

He will have plenty of raw material. On his return from Moscow later this week, the departmental groups set up by Conservative Central Office will deliver sacks of manifesto recommendations to Downing Street.

The groups, embracing ministers, back-bench MPs and sympathisers from academia and the think-tanks, have ideas on everything from integration of the tax and social security systems to reform of the divorce laws.

By the end of this month they will be evaluated, sifted, and refined by Mr Clive Patten, the party chairman, and Mrs Sarah Hogg, the head of the prime minister's policy unit. It will be Mr Major's selection, and his additions, which will define the government of conservatism that the government offers the electorate.

For those accustomed to the certainties of Thatcherism, Mr Major is still an enigma. His succession was guaranteed by the right of the Tory party. Now, the centre and left are claiming him as their natural leader, the heir to the One-Nation strand of Conservatism which Mrs Thatcher set out to extinguish.

The latter are the more confident. A conciliatory tone on European integration and efforts to rebuild Anglo-German relations have convinced the Tory right that Mr Major will make compromises which take Britain further along the federalist road.

The prime minister has decided in his own mind that there is nothing to do with Mrs Thatcher's flagship - the poll tax - except to promise in the manifesto to sink it. The only question remaining is whether any of the most remains above the water.

His accession points also to a slowing in the frenetic pace if not the direction of change. As one minister puts it: "It's time for a bit more consensus and a bit less confrontation."

But those in Mr Major's inner circle insist that he has been misunderstood by both the right and left of the Tory party. It is confusion reinforced by his stubborn but politically astute determination to inhabit a world of greys, not blacks or whites.

As he remarked in his first speech as prime minister: "For me, Conservatism is not a creed, it is essentially the common sense view of life from a tolerant perspective." The late Mr Ian Paisley - a founder of One-Nation Toryism - is his mentor but he remains true to Thatcherism.

During the Gulf war, Mr Major stuck firmly to Mrs Thatcher's brief; but he abandoned her bellicose language. He has handed out small amounts of taxpayers' money to the haemophiliacs suffering from Aids and to the elderly during the cold snap; but the Treasury is as uncompromising as ever over larger sums.

Mr Patten has begun to provide a sharper political rhetoric for Mr Major's instincts. The party chairman is less shy about changing course and keen that his prime minister should appreciate the extent of his

As speculation about a general election intensifies, Philip Stephens considers the likely content of the Conservatives' manifesto

Shape of the Tory party to come



Inflation is poison to investment, poison to competitiveness and poison to industrial relations. And inflation is social poison.

First and foremost, I loathe inflation... it is economically destructive and socially divisive.

I am not ideologically pure in any way.

Savings bring security and can move us on from a property-owning to a capital-owning democracy.

More privatisation, yes, of course. But also more partnership with the voluntary and private sectors.

We need to give teachers back the status they once had.

and contracts with GPs which are directly linked to performance all have his firm backing. "We are not going to privatise the NHS but we are not going to leave it untouched," one insider comments.

Elsewhere, the manifesto will be traditionally Tory. Before Iraq's invasion of Kuwait, Mr Major had been convinced by the Treasury of the scope for large cuts in the defence budget following the end of the Cold War. But whether or not the Gulf war has prompted him to modify that judgment, his message to the electorate will be identical to that of his predecessor: only the Tories can be trusted with the defence of the nation.

Personal ownership as it was to Mrs Thatcher. The emphasis is not just upon property. His own relatively humble background has convinced him of the value of savings in promoting the idea of personal independence in which Conservatism is rooted. So the Tessa scheme he unveiled as chancellor last year will be followed by the promise of more tax incentives to encourage saving and the spread of share ownership.

It is here that both the continuity and the promised break with the past emerge, a process encapsulated in a remark by the prime minister during the Tory leadership campaign.

"There is not a great deal of choice if you are unable to exercise that choice because you are hemmed in by one thing or another," he said. The implication is clear: the opportunity society which the manifesto will promise (the initial "classless" has been quietly dropped from the vocabulary) includes a role for the state in supporting individual endeavour.

For Mr Major, the government must provide incentives for those nearer the bottom than the top of the social and economic scales. To paraphrase a comment once made by Mr Norman Tebbit, the former Tory party chairman, the state should help people onto their bikes.

The commitment to preserve and improve the state education and health services flows from the perception that they are the escalators of social mobility. Mr Major will not offer more tax cuts for the rich, but instead the promise to improve incentives for the less well-off.

If he is as ambitious as some friends hope he will pledge the integration of the tax and social security system to eliminate the poverty traps which confront the poor with effective tax rates of 70 per cent and more.

Personal Equity Plans for the middle classes may be supplemented by direct income tax relief for much smaller share purchases. Those totally reliant on state pensions can expect more generous treatment from the social security budget.

It will not be spelled out in the manifesto, but the drive to cut tax rates which characterised Mrs Thatcher's government will slow. In Mr Major's view the rich have done well out of the past 12 years. He wants to emerge as the champion of the "small" man or woman.

Better education and health services will also involve an implicit commitment to stabilise rather than continue to reduce the share of national income taken by public spending. Mr Major wants to privatisate the railways, but he appreciates that he will first have to spend more money on it.

It is a politics for the voter on the Clapham omnibus who has been convinced by the economic truths of Thatcherism but more recently repelled by its social cost.

So far, of course, is all words. But Mr Major's admirers share the view expressed recently by Lord Joseph - for long Mrs Thatcher's mentor - that "in politics, words ineluctably affect attitudes and, ineluctably, deeds".

Details of the Conservatives' manifesto planning will appear on tomorrow's Parliament and Politics page.

Still time to act on pay

AFTER 10 months of rising unemployment in the UK, the rate of wage inflation is starting to fall. But this necessary fall is being bought at an unnecessarily high cost in unemployment and lost competitiveness. By the time the alternative - a co-ordinated switch to forward-looking wage bargaining - has permeated the minds of UK policy-makers, it will probably be too late.

Sterling's entry into the European exchange rate system has changed the framework in which wage-bargaining must operate - something that is taking a regrettably long time to sink in. With devaluation presumably ruled out, maintaining UK industrial competitiveness requires that wages in the UK rise no faster than German wages.

Yet average wage settlements are still delivering increases of about 9 per cent. Wage inflation now appears unlikely to reach sustainable levels before the autumn pay round, even if manufacturing pay settlements have now fallen to an annual 8.3 per cent, as the Confederation of British Industry claims. With underlying inflation likely to reach 5 per cent by the end of this year the prospective increase in real wages is 4 per cent, at a time of falling average productivity. Since companies are unable to increase prices at the same rate as their labour costs are rising, profits, investment and jobs are inevitably cut.

Unemployment blot

High and rising unemployment, perhaps exceeding 2.5m by 1992, represents a failure of UK economic policy. It is individually rational for companies in a competitive labour market to negotiate unsustainable high wage settlements in order to retain and motivate key workers. It is collectively irrational for the country as a whole to sacrifice jobs and competitiveness because a co-ordinated break with the past is deemed politically infeasible.

There is still time for a co-ordinated shift to forward-looking wage contracts. Management and employees would then bargain over the real wage rise for the coming year. To this would be an expected inflation rate, so giving

the overall nominal wage settlement.

These contracts would clearly be in the interests of employers. They should also find favour with unions, who surely must represent the interests of all their current members, not just those who retain their jobs. Employees would legitimately fear that this year's inflation forecast might turn out too low. In this case the wage contract would allow for a lump-sum payment, at the end of the period, to preserve the agreed real wage rise. Once wage inflation stabilises at European levels this would no longer be necessary.

German model

The National Institute of Economic and Social Research has proposed a similar approach. It has constructed an average "European" inflation rate, around which pay could be negotiated. But the institute's inclusion of Italian inflation, along with that of France and Germany, is peculiar. The UK should aim to be the most competitive country in the European Community, which means trying to undercut the German inflation rate.

Some take mistaken comfort from the recent rise in German wage claims. But Germany is at the peak of its economic cycle. For the UK, which is now in deep recession, to do only as well as Germany would be far from good enough.

A co-ordinated shift to forward-looking contracts does not mean a return to centralised pay norms, as the CBI fears. The CBI's role in the new system would be to exchange its tired general exhortations about pay for specific advice to members about pay-setting mechanisms suited to inflation projections. The approach is wholly consistent with local pay bargaining and flexibility of relative wages.

Without co-ordination, individual companies will not be able to escape the beggar-my-neighbour tradition of bargaining based on past inflation. It is now almost too late for the CBI to make the imaginative leap needed to embrace this role. If it does not, the economic costs in terms of record bankruptcies, rising unemployment and rapidly rising unit labour costs will be enormous.

Golden recovery

If 29-year-old Ian Rose is not yet the richest man on Blackpool's golden mile, it's unlikely to be long before he is.

Having started by selling T-shirts on Blackpool prom, Rose has just clinched a deal to impress even the likes of Lord Tebbit. He's bought back the media business he sold to troubled magazine group Aegis, for a fraction of the £25m group paid for it.

Rose and friends are re-acquiring the bunch of media properties for around £5m, a bit over half in cash. In 1990 these businesses made pre-tax profits of £2.6m, more than 50 per cent of Aegis's total.

The scheme would have sparked little interest outside Blackpool if it hadn't been for the circumstances of its launching. About three weeks ago Rose resigned from the Aegis board for personal reasons. That scuppered a deal with Cannon Cinemas, one of the group's biggest clients, and Yorkshire Bank was having second thoughts about continuing a £2m loan.

Aegis's advisers thought the departure of Rose plus others of his management team, would "undoubtedly have had a significant adverse impact on the performance, and therefore on the value of Aegis". So when he offered to buy it back, Aegis felt it must talk.

Rose insists the price is all he and his chums can afford. "We are not complaining," he says.

On the other hand, some of Aegis's shareholders might be forgiven for doing so.

Pioneer moves

Wall Street is about to lose one of its own, Perrin Long, doyen of broking-industry analysts, is leaving New York for Detroit. Next month, after 17 years at Lipper Analytical, he goes to securities firm First of Michigan as director

OBSERVER

of stock research.

For over three decades the 65-year-old has spread fear with his outspoken views on the securities industry, first with F & F Hutton, then Faulkner Dawkins & Sullivan before joining Lipper.

When he started Long was the only analyst researching the securities industry. Now, thanks in part to the attention he garnered with his robust analytical style, the industry is warming with analysts.

Michael Lynch, a long-time tax, general credits Long with helping securities firms to get the recognition they deserve. Shearson Lehman hails him as "an institution in the true meaning of the word".

With his usual modesty, Long says the main attraction of the move is the chance to run his own show and build a department from scratch. "I like working with young people, and hope to pass on to them some of the things I've learned over the past years."

Switch twitch

■ Few people are watching more anxiously for signs that John Major will go for an early summer election than the two Scottish electricity companies, Scottish Power and Scottish Hydro-Electric.

Impact day for their flotation, when the full prospectus will be published, is May 30. But Mr Major opts for an election, and privatisation could take place in the three-week run-up to polling. Nor can the impact date be brought forward sufficiently to avoid a clash.

That raises the possibility of the government going to the polls with the privatisation of the electricity industry incomplete. The Tories have set great store on this first Scottish flotation, both to



to the relatively few big indigenous Scottish companies, and as a way of creating a lot of new Scots shareholders. If Labour wins, the companies would be left stranded in the public sector.

They were ready to be privatised before the distributors and the generators. But the Department of Energy wouldn't hear of the Scottish Office overruling it.

"We've had no indication of any change in our schedule," said Mike Keohane, an executive of Hydro-Electric. "Then again, it would have been hot news if he had."

■ Tough times are forcing the Babungs, once among the most feared of North America's corporate raiders, to project a gentler image.

The Vancouver-based company pulled out of the risk arbitrage business last year after big losses in abortive attempts to gain control of the British food stores group Asda and US

food-coverings manufacturer Armstrong World Industries. They have also run down their US-based securities portfolio.

Now, family mastermind Sam is making way for his new brood on the bridge of the family flagship, First City Financial. Aged 40, the new chief executive is an elegant lawyer - a sharp contrast to his 62-year-old uncle who is more of the rough diamond breed. Brent is the son of Sam's older brother Hy, who still runs the furniture shop in Calgary, which their father started after immigrating to Canada from Poland.

Sam remains chairman of First City and few doubt that he will still be pulling the strings behind the scenes. "The fact is Sam's still the boss," comments one person who has worked with both men.

Brent says First City faces a "very difficult" year of restructuring and refinancing. Once the mistakes of the past have been repaired, he hopes to focus the company on its financial services and real-estate businesses.

Name dropping

■ Several colleagues - but not Observer, I hasten to add - have been invited to contribute biographical details to People of Today, Debbett's answer to Who's Who. Initially, the idea of figuring in so august a setting made some of them puff up with pride. But pride comes before a fall.

"It is generally acknowledged, if not universally acceptable," says Dennis Hackett, a consultant editor with Debbett, "that the media today exercise a great influence on society. It is the aim of People of Today, therefore, to ensure that the media are appropriately represented."

The result of those enchanting snappy words is that most of my hand-picked colleagues have declined to appear in such a downmarket publication.

SOME BANKS FOLLOW UP ON THEIR DECISIONS IN THE MEANTIME OTHERS WITH ACTION.

© Alexander Münchmeyer/Hengst & Co

Frankfurt - Hamburg - Berlin - Düsseldorf - München - Offenbach

100% 150%

Few industrialists would relish the task facing Mr Neil Clarke when he makes his first public statement today as the new chairman of British Coal. A low-key accountant who abandoned the relative calm of the UK press to take the helm of Britain's nationalised coal corporation, Mr Clarke must convey two very different messages.

First, his audience at the Coal Industry Society will be eager for some sign of an end to the years of bloodletting in the industry. No other industry has matched British Coal's restructuring in the five years since the miners' strike. About 150,000 jobs have been shed and 102 pits closed, leaving 75,000 jobs and 68 mines. The result: a doubling of productivity and a likely operating profit this year of about £280m, the first for 13 years.

Second, Mr Clarke will need to convince his wider audience in government and among the industry's customers that he has the tenacity to tackle British Coal's manifold problems. Despite its recent progress, the industry is facing an agenda as daunting as any in its history:

- Plans by its two main customers, National Power and PowerGen, to slash purchases of British coal from 1993.
- Growing concern about the damage done to the environment by burning coal, which is seen as the main cause of acid rain and global warming.
- Government determination to privatisate British Coal, one of the last of the great nationalised corporations created after the Second World War, in the lifetime of the next parliament.

The industry is now mesmerised by one particular date: March 31 1993. That is when contracts will expire which cover delivery to National Power and PowerGen of about 80 per cent of British Coal's output at artificially inflated prices. After this, says Mr Malcolm Edwards, the corporation's commercial director, British Coal's future is "nothing but a big black veil".

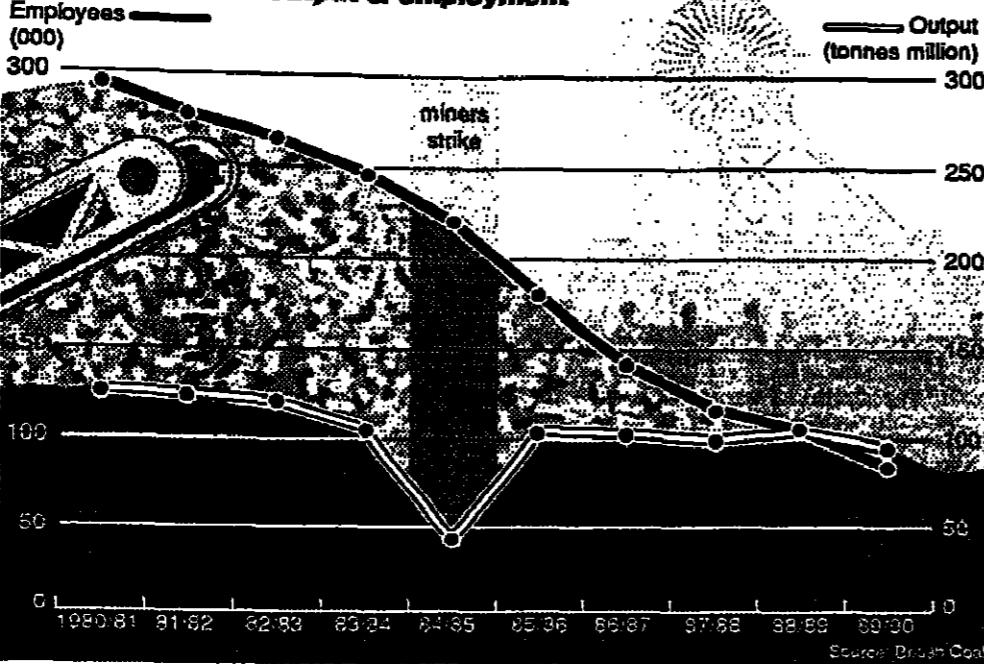
National Power and PowerGen have plans to invest in coal-importing facilities to step up sharply purchases of cheaper foreign coal currently running at about 3m tonnes a year each. "The cost of importing foreign coal into a Thame-side power station is roughly two-thirds the cost of buying British coal," says one of the generating companies.

British Coal claims that more coal imports would expose the generators to exchange rate fluctuations and would not guarantee them security of supply at a fixed price. But the generators remain confident in their ability

British Coal and the 'big black veil'

Juliet Sychrava and David Thomas on questions over the nationalised industry's future

British Coal: total output & employment



to hedge their contracts or even to buy overseas coal mines. They brush aside fears that more imports would raise the price of the 175m tonnes of steam (electricity-generating) coal traded internationally: plenty of spare world coal capacity could be quickly brought on stream, National Power and PowerGen say.

Environmental pressures are also forcing the generators to cast a cold eye over British coal, which has a high content of sulphur, the main cause of acid rain, and is a leading emitter of carbon dioxide, the most important greenhouse gas. The electricity industry has responded by abandoning plans for new large coal-fired stations, opting instead for a new wave of gas-fired plant, which is less polluting.

British Coal finds some support for its belief that the switch to gas as a generating fuel will drive up gas prices. "Other European countries, especially in eastern Europe, are also making substantial investments in gas generation. In the mid-1990s there will be a sharp rise in the

demand for gas," says Dr Dieter Heim, an energy expert at New College, Oxford.

But it is by no means clear what any price rise would make gas uncompetitive. At present, according to Professor Colin Robinson of Surrey University, gas-based generation, at a cost of about 2.5p a unit (kilowatt hour), is significantly cheaper than electricity using British coal at 3.5p.

Gas price increases would also encourage more supply.

Mr Jonathan Stern, a gas expert at the Royal Institute of International Affairs, says that given a price rise of about 25 per cent, it would be possible to have "unlimited gas" piped from such sources as the Soviet Union.

Cost and environmental pressures might make National Power and PowerGen reluctant to buy much more than 35-40m tonnes of coal a year, little more than half their current take from British Coal, under short- or medium-term contracts beyond 1993. This could force British Coal to shut as many as half its remaining pits, some observers believe.

The government, which has a strong interest in the issue not only through its ownership of British Coal but also through its continuing 40 per cent stake in National Power and PowerGen, is keen to defuse fears that it will intervene in the coal contract negotiations. "I don't think the European Commission would be sympathetic to the suggestion that we were trying to protect the coal industry while forcing the electricity industry to pay more than a market price for its fuel," says the Department of Energy.

Yet final decisions on how British Coal will be privatised cannot be taken until the likely shape of the new coal contracts becomes clearer next year. Only then will ministers be able to resolve the two pivotal issues: whether British Coal will be sold intact or split up; and whether it will be floated on the stock exchange or sold to a trade buyer.

"All the options are open," says the Department of Energy. "You could sell off the (highly profitable) opencast division, or the opencast

together with some profitable deep mines. You could sell off Longannet [Scotland's last remaining pit], a mine that has long-term contracts with a local power station - or offer it as a management buy-out."

In the medium term, two developments might bring some relief to the hard-pressed British coal industry. One is the corporation's development programme for clean-coal technology, designed to overcome environmental objections to new coal-fired stations.

British Coal has developed technology which works by recapturing waste heat, boosting efficiency to a level competitive with gas. It also removes 90 per cent of the sulphur from the coal, and cuts carbon dioxide emissions by at least 20 per cent.

But British Coal says it needs government funding to make the technology commercially viable. Compared with its still open-handed attitude to nuclear power research and development, the government has so far been less than generous to new coal technologies.

Yet only a change in the government's attitude to the security of energy supplies would preserve the British coal industry in something like its present size and shape. Its current laissez-faire approach is the subject of persistent criticism by the opposition. "With the turn of the Gulf," Mr Frank Dobson, Labour's energy spokesman and UK coal conference, "we are entitled to ask 'where from?'. Oil and gas from the Gulf? Gas from the Soviet Union? Coal from Colombia? Scarcely a roll-call of stable secure sources of supply."

A government which continues to pour money into nuclear power and is concerned about the impact of more gas imports from Norway, as this administration is, cannot be described simply as a proponent of a free energy market. Ministers remain highly sensitive to the coal industry's political importance in marginal seats.

Yet this government has shown little sign of wishing to protect British Coal further from the rigours of the market: commitments not to intervene in commercial decisions made during the privatisation of electricity would make it more difficult for a Conservative government, if re-elected, to erect such barriers.

A Labour government would share few such inhibitions. Mr Dobson has repeatedly stressed Labour's opposition to more coal imports and to the use of gas for electricity generation. Not for the first time in its history, the immediate prospects for Britain's coal industry turn as much on politics as on economics.

Post-war reconstruction

Saddam's Iraq: a squandered inheritance

By Ridha Mohammed

If there were no other reason for wanting to see the swift removal of President Saddam Hussein from power in Iraq, the desperate state of the country's economy would be a sufficient argument.

Thanks to Mr Saddam's unjustified invasion and annexation of Kuwait and to his subsequent refusal to relinquish the emirate until forced out by war, Iraq's oil economy has been strangled by sanctions and a large sum of its inheritance is in ruins.

There is no inherent reason why Iraq should have such problems managing its economy. The country is well endowed with natural and human resources.

Iraq officials estimate the cost of the latest war to amount to about \$200bn. To that must be added the damage inflicted by the previous Gulf war - the eight-year conflict between Iraq and Iran, which in terms of additional spending, lost foreign exchange reserves, debt and lost economic growth may have cost another \$200bn.

The result is that, even at zero world inflation and the present level of oil prices - both optimistic, not to say unlikely, assumptions - Iraq's oil exports are mortgaged for at least 30 years to come, simply in terms of the damage caused by Mr Saddam's military adventures.

Clearly Iraq is not going to get moving on the basis of its own resources alone. Indeed, without a Marshall-style aid programme from the international community, coupled with debt relief and, of course, an appropriate mix of policies at home, the country is condemned to economic misery for the foreseeable future.

Mr Saddam's continuance in power only makes all these things - aid or self-sustaining growth - more difficult to achieve. There is no chance that potential donor countries or development institutions, whether regional or international, will be ready to provide Iraq with new finance or forgive its debt so long as Mr Saddam remains president. Sanctions will continue, thus blocking off the oil export pipelines through Turkey and Saudi Arabia. There will be persistent demands for war reparations.

What is more, a Saddam-led Iraq is likely to continue to follow many of the economic policies that helped get the country into this mess in the first place. It was, after all, economic difficulties that underlay Mr Saddam's dispute with Kuwait last year. After the war with Iran, Iraq experienced increasing trouble financing its military imports as well as civilian consumption and investment. He invaded his neighbour because he wanted to effect a quick solution to these financial problems.

There is no inherent reason why Iraq should have such problems managing its economy. The country is well endowed with natural and human resources.

In addition to its 100bn barrels of oil reserves, the world's second highest after Saudi Arabia - it is fertile, with the largest amount of agricultural land per capita of any Arab country apart from Sudan and Somalia, and the Arab world's largest volume of water resources. It is endowed

Even at zero world inflation, Iraq's oil exports would be mortgaged for the next 30 years

with beautiful scenery in the north and is well-known for its ancient archaeological sites, both potential sources of income. It has an adult literacy rate of 90 per cent, and its educational enrolment rate at all levels is high by the standards of Arab and developing nations.

By rights, Iraq should now have become a relatively advanced developing country with a sound agricultural and industrial base. That it has not is in large part attributable to the politically-repressive and economically-misguided nature of the Saddam regime.

Mr Saddam's central goal was always to build Iraq's strength by military means. As a result, he devoted vastly excessive resources to military expenditure, according to the United Nations Development Programme, the ratio of Iraq's spending on the military to its

spending on health and education is 7.11 per cent, the highest in the world.

Yet as recent events - notably in eastern Europe - have shown, real power stems as much from a sound economic base as from military strength. Iraq may have looked until last week as if it had the latter, but it can scarcely claim to have had the former, deriving more than 95 per cent of its foreign exchange earnings from the export of one commodity, importing 80 per cent of its food consumption and suffering from chronic inflation and a heavy debt burden.

Iraq has consistently failed in its stated objective of generating significant financial resources in addition to those acquired through oil exports and external borrowing - by boosting agriculture or manufacturing industry, it has failed to fully to persuade the private sector to use its accumulated resources in developing commerce. It has not created the conditions under which investment might flourish, either by its own efforts or in joint ventures with investors from other Arab countries.

An inflow of investment from the almost 1m Iraqis living abroad, for example, would require the establishment of mutual trust with the government in Baghdad, a condition which is far from fulfilled.

Above all, building an economy with a strong non-oil base requires genuine political stability based on multi-party democracy, the safeguard of human rights and the rule of law. If Iraqis are to be productive and creative, no individual should fear to express his or her views freely and to assume responsibility for his or her own life. All should have a say in the allocation of national financial resources, a subject which assumes even greater importance at a time when such resources are liable to be scarce.

Iraq is always described as a country with rich resources. Saddam Hussein and his clique apart, there is no fundamental reason why it should not become a free country with rich people.

Ridha Mohammed is a pseudonym for an expatriate Iraqi economist working in Europe.

LETTERS

Businesses face huge rate bills

From Mr Richard Shepherd MP

Sir, Joe Rogaly (Politics Today, February 22) suggests that business would not want the non-domestic rate to be returned to local government as a result of the Heseltine review. This may or may not be so. What is certain, however, is that the combined efforts of moving to a common poundage at the same time as the first rating revaluation since 1973 has led to dire effects for many businesses.

According to figures recently provided to me by the Department of the Environment, 890,000 non-domestic ratepayers faced rate increases of 20 per cent or more in the first year of the government-set national non-domestic rate, with 720,000 facing similarly large rises in 1991/92. These figures compare with 70,000 facing rises of this size in 1989, the last year of local government control.

It is true that in the intervening period there have been changes in definition. However, the fact remains that hundreds of thousands of businesses face huge rate bills in exchange for no improvement in local services.

Mr Heseltine's review must also consider this deplorable imposition on business.

Richard Shepherd MP, House of Commons.

Objectives of cable TV industry misunderstood

From Mr Richard Woolam

Sir, In your editorial ("The Cabling of the UK", February 26) you suggest that the cable television industry is to be "mollycoddled" by the Department of Trade and Industry and Ofcom to the detriment of British Telecom in the forthcoming review of telecommunications policy.

Your comments suggest a misunderstanding of the objectives of the cable television industry and its historic relationship with BT.

Cable television franchises already have the right to offer competitive telecoms services, and though these rights are still somewhat limited, a number of cable companies are already offering telecoms services with great success.

Until recently BT was a leading investor itself in the cable television industry and through its interests in five cable franchises enjoyed the ability to combine television and telecommunications services.

BT subsequently decided to withdraw from the cable industry. Its current inability to offer combined services is a result of its own decision to leave the cable television business, and not as a result of any regulatory discrimination.

Reconciling pacifism with defence is the challenge

From Mr Patrick Robertson

Sir, In his column (an Davidson on Europe, February 25) Mr Davidson states: "It has been fashionable to jeer that the Gulf War exposed the feeble disarray of the Europeans. These were always cheap jibes, stupid and ill-informed."

Thus Mr Davidson sneers at our stupefaction that France should have withheld a secret peace initiative from us. Belgium should have prevented the sale of ammunition to us, and Germany should have gone to the lengths of lying about her constitution in order to avoid sending forces to the Gulf, even at the risk of undermining Nato.

He calls those of us who have been critical of Europe's response to the Gulf "stupid", but he furnishes us with his own much more stupid notion that we want to live the "long-vanished dream of splendid iso-

Self-sufficiency not essential in farming policy

From Mr Steve Parsons and Ms Alison Monk

Sir, While we would agree with Mr W M Reid (Letters, "Farms: survival without subsidy", February 25) that there is no good reason for well-managed farms of over 200 acres not to adapt or survive without subsidy, we would take issue with him on his use and interpretation of statistics.

Public expenditure on agriculture in the UK has only recently returned to the levels operating in the mid-1980s.

Over much of this time period was considerably reduced but self-sufficiency in indigenous food and feed still rose from less than 65 per cent to more than 75 per cent.

The figure Mr Reid quotes is for all food and feed, including some products that we could not sensibly produce at home, for example, pineapples.

Since Denmark and the UK entered the European Community at the same time, in 1973, they have both benefited from an identical system of price support.

We would suggest that other factors - for example, government commitment to agricultural education and the widespread and enthusiastic membership of co-operatives may have contributed to their "superior" level of production.

Classical trade theory would suggest that Denmark is a producer and exporter of a small range of agricultural products in which they enjoy comparative and not absolute advantage.

Community welfare is enhanced by such specialisation and trade.

One of the objectives of the Common Agricultural Policy (Cap) is security of supplies, but this does not mean that every country has to be self-sufficient in every product.

It is, after all, a common and not a national agricultural policy.

Steve Parsons and Alison Monk, senior lecturers in agricultural economics, department of business management, Harper Adams Agricultural College, Newport, Shropshire.

BEKO of Turkey!

A new European in Europe, with brand-new models available to the entire continent.

You will be confident of rapid, low-cost distribution when dealing with BEKO. So, before seeking economy elsewhere, consider the aesthetic perfection and electronic excellence of BEKO, "the new European in Europe."

Beko
The new generation of electronics

BEOTEKNIK - İSTANBUL / TURKEY FAX 90-183 31338 • REPRESENTATIVE OFFICES: UK FAX 81-9056728 • FRANCE FAX 1-40740844 • GERMANY FAX 211-3813357

© BEKO

14/4/91 15/2



FINANCIAL TIMES

Monday March 4 1991

SHEERFRAME
Window & Door Systems
for the World Market
L.B. Plastics Limited
Tel: 0773 852311

Te
ma
gr
co

By H.

A SH

bu

de

th

as

st

de

it

in

US

tr

ce

w

ce

W

in

er

re

COMPANIES AND FINANCE

BSkyB proceeds with loan plans

By Stephen Fidler, Euromarkets Correspondent

BRITISH SKY Broadcasting, the satellite television venture, is proceeding with plans to raise a large project loan from international banks. This is despite delays in presenting the banks with a business plan which have held up the raising of the money.

BSkyB, formed last November from a merger between Mr Rupert Murdoch's Sky Television and British Satellite Broadcasting (BSB), is in negotiations with Barclays Bank about arranging the credit. The loan, required to finance the venture until it breaks even in cash terms, is to replace a financing of more than £300m for BSB, arranged by Barclays, National Westminster Bank and Industrial Bank of Japan. It required renegotiation after it went into

technical default because of the merger.

Mr Frank Barlow, chairman of BSB Holdings which owns the 52 per cent of BSkyB not held by Mr Murdoch, said the company was proceeding with plans to raise a project loan.

He expected an offer of a loan from the banks to follow the current negotiations. Mr Barlow, who is managing director and chief operating officer of Pearson, the group which owns the *Financial Times*, said the amount had not been decided upon. Bankers have been expecting the venture to borrow between £300m and £400m.

He said that the delays were not critical. "The executive of BSkyB doesn't anticipate any problem in the financing of the company," he said. He dismissed suggestions that a



Frank Barlow: does not expect problems

rights issue would be needed to raise funds at speculation.

The original financing car-

ried guarantees from BSkyB's main corporate shareholders, including Pearson, Red International and Granada. The new financing is also likely to require guarantees. The resignation in November of Mr Ian Clubb, newly-appointed deputy managing director of BSkyB and BSB's finance director, has apparently contributed to the delays in presenting a business plan to the banks.

Project finance is a complex business and such credits are not often raised quickly. Bankers said prospects for the credit had not been helped by a deterioration over the last year in banks' appetite for corporate lending and by the heavy debts of some of its shareholders, including Mr Murdoch's News Corporation and the Granada Group.

Berisford sells two finance offshoots

By Richard Lapper

BERISFORD International, the food processing, commodities and property group, has sold its financial services subsidiaries, the Preston-based Berisford Consumer Finance (Westerm), in which it had an 85 per cent stake, and the wholly-owned Shoreham-based Berisford Consumer Finance (Southern).

The two companies offer hire purchase and leasing facilities to individuals, mainly for the purchase of cars. Purchaser is Forthright Finance, a subsidiary of Bank of Wales.

Consideration is nominal but Forthright will repay £12.5m in Berisford inter-company borrowings, so reducing Berisford's indebtedness to under £150m.

In the year to September 30 1990 Berisford made a pre-tax profit of £7.517. Net assets were £2543.078 and gross assets £9.4m.

In its initial 18 month trading period to September 30 1990 Southern incurred a pre-tax loss of £1.05m. Net liabilities were the same amount and gross assets stood at 27m.

Berisford has now virtually completed its withdrawal from the financial services sector. The group sold its Berisford Leasing subsidiary for about £140m (including block discounted loans) in October and a third consumer finance company, BCF Eastern for £17m in January. Berisford Factors has also been sold - for around £2m - in the last three months.

It retains an interest in two small vehicle hire companies, County Contract Hire and Euro Trailers Rentals, as well as a small Lloyd's insurance broker, Berisford Mocatta, and a bank, Cranehead Securities.

PPI administrators again frustrated

By John Murray Brown in Istanbul

ADMINISTRATORS appointed to Polly Peck International, the UK based fruit, electronics group, have again been frustrated in their attempt to see the books of the company's Cyprus subsidiary.

Friday, a decision by a Nicosia district court upheld the injunction preventing Mr Richard Stone, Mr Michael Jordan, and Mr Christopher Morris from entering the premises of Sunzest Trading, a citrus exporting company, pending an appeal to the supreme court.

The Turkish and North Cyprus businesses which are owned by PPI through Voyager, an intermediate company in the Isle of Man, have been significant contributors to Polly Peck's reported profits.

The administrators have said they only want to obtain a complete picture of the group, and still hope to present a plan for restructuring PPI by May 25.

A separate injunction to be heard in Famagusta on Wednesday prevents the administrators from gaining access to Unipac Industries, PPI's cardboard box manufacturer in Famagusta's free port which owns Sunzest.

Another court order, reviewed tomorrow

seeks to prevent the administrators removing Unipac's directors, Mr Fahril Tunali and Mr Mentes Aziz.

The rash of legal actions follows earlier moves by the administrators to remove Mr Tunali and Mr Aziz from the Voyager board in that way gaining access to the Cyprus companies.

Mr Aziz is the personal lawyer of Mr Asil Nadir, the PPI chairman, and was briefly arrested with Mr Nadir at Heathrow ten days before Christmas. He is now acting counsel for the plaintiff companies.

No date has been set for the supreme court hearing. But according to lawyers it now may be "6 or 8 weeks or even longer" for the injunction to be reviewed again.

The administrators earlier announced tentative plans to merge Sunzest and Mayna, the Turkish fruit business, before floated them on the Istanbul stock exchange.

In Istanbul last week, Mr Stone had talks with Vestel, PPI's electronic subsidiary which is widely considered the strongest of the PPI companies. Mr Tahsin Karan, its chairman, said he was assured Vestel would remain part of the core group.

MMI set for full listing

By Michiyo Nakamoto

MMI, the financial marketing company, is graduating to a full listing this week, just seven months after it joined the USM.

It is also making a one-for-five scrip issue of 1.7m new warrants that gives shareholders the right to subscribe for ordinary shares of 1p at 30p each between 1992 and 2000.

This will be the first commercial issue of warrants to have its time value protected in the event of a takeover bid being made below the subscription price.

Last month MMI reported pre-tax profits for 1990 up 5 per to £16.845 (£300.604). An emphasis on high margin business resulted in a fall in turnover to £1.45m (£2.21m).

GW Thornton, the precision forgings and hand tool manufacturer, is preparing to transfer from the USM to the main market.

Despite a fall in aerospace orders, profits were ahead of schedule as demand from the orthopaedic market remained firm; it said at its annual meeting yesterday.

Trencherwood £6m in red and omits final

By Clare Pearson

T R E N C H E R W O O D , USM-quoted housebuilder and commercial property developer, has fallen into a £6m loss, before tax and exceptional items, during the year to end-October 1990, and will not be paying a final dividend.

Trencherwood's developments are about evenly divided between housing and commercial space.

The company's heartland is the M4 corridor.

Gartmore Value Investments

Gartmore Value Investments had a net asset value of 22.4p per 10p share at January 31 1991.

Net revenue for the nine months was £1.19m against £1.98m for the previous 51 weeks.

The directors have declared a third interim dividend of 0.9p, making 2.7p so far. They expect a final payment of 1.5p.

The £6m loss compares with a profit before exceptional of

£12.7m in the year to end-October 1989. Turnover for 1990 had fallen to £38.3m (£63m).

The provisions would reflect the fall in value of commercial properties and a further provision in relation to the residential landbank.

It was estimated that by the end of the year overall demand in the UK office furniture market was running at nearly 25 per cent below the peak levels reached in 1989, and a further decline was anticipated.

The chairman felt the group had done well to limit its decline in turnover to £12.6m (£13.1m). The Pulsar range of coloured laminate system furniture and other products had shown strong growth.

Profit was £1.94m (£3.08m).

but struck after redundancies of £64,000 (nil). Earnings were 12.02p (19.09p) per share and a final dividend of 4.9p maintains the total at 7.7p.

In the current year the first two months results were ahead of plan.

37% decline at Alan Cooper

Alan Cooper Holdings, the office furniture maker, has seen its pre-tax profit fall by 37 per cent in 1990, turning over declined only 3.5 per cent.

Mr James Blyth Currie, chairman, said erosion in net margins was mainly the result of a shortfall in demand for the wood veneer products made at Todmorden and the full impact of running that factory and the new one at Altham.

It was estimated that by the end of the year overall demand in the UK office furniture market was running at nearly 25 per cent below the peak levels reached in 1989, and a further decline was anticipated.

The chairman felt the group had done well to limit its decline in turnover to £12.6m (£13.1m). The Pulsar range of coloured laminate system furniture and other products had shown strong growth.

Profit was £1.94m (£3.08m).

but struck after redundancies of £64,000 (nil). Earnings were 12.02p (19.09p) per share and a final dividend of 4.9p maintains the total at 7.7p.

In the current year the first two months results were ahead of plan.

THE STANDARD LIFE ASSURANCE COMPANY

The One Hundred and Sixty-Fifth Annual General Meeting of the Company will be held in the Head Office, 3 George Street, Edinburgh, on Tuesday 26 March 1991 at 2.30pm.

By Order of the Board of Directors

A S BELL
Managing Director
Edinburgh, 1 March 1991

Standard Life

Global profit soars to £5m

The revamped Global Group made pre-tax profits of £5.01m on turnover of £27.62m for 1990, and is paying a dividend of 0.5p, the first for two years.

This is the first full-year results since the acquisition of EIC in 1989 and the group now has three divisions - shipping services, food processing and

property. Last year the group made a profit of £519,000 on turnover of £28.57m.

Mr Robert Evans, chief executive, said the results represented positive contributions from all operating divisions.

The balance sheet was strong, with net assets of £13m and net cash of more than £1m.

APPOINTMENTS

Chairman of Thornton

■ Mr Peter Walker, MP, will succeed Mr Richard Thornton when he retires in July as executive chairman of THORNTON & CO. Mr Peter Dew, managing director of Thornton Investment Management in London, has become group managing director. Mr Thornton has accepted the invitation of Drednet Bank, the principal shareholder, to become president of Thornton & Co from July 1.

■ Mr Henry Gold is to be technical director of THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES. He is deputy group controller with Royal Dutch Shell in London, and will join the institute in May. Mr Gold succeeds Mr Geoff Mitchell who joined Barclays Bank in January.

■ THE NORTH BRITISH DISTILLERY COMPANY has appointed Mr J. Browne as chairman to succeed Mr J. A. Macpherson who retires on March 22. Mr J. G. Good becomes a director from March 23.

■ Following Swire Pacific's investment in FRASER INSURANCE BROKERS, Mr Michael Miles, an executive director of John Swire and Sons, has been appointed non-executive chairman of Fraser. Mr Garth Beaman becomes chief executive officer; and Mr Yan Kang, Mr Peter Johansen, Mr George Miller and Mr David Thomas join the board.

■ Mr Anthony Shakesby has been appointed financial director of REGINA HEALTH AND BEAUTY PRODUCTS. He was director, pension fund investments, Hill Samuel Investment Management.

■ Mr Tim Smith, Conservative MP for Beaconsfield, has been appointed a director of GARTMORE VALUE INVESTMENTS.

■ Mr Tim Surrows, energy underwriter, Mr Nigel Edwards, international underwriter, non-marine, Mr

Justin Swan, aviation X/L underwriter, and Mr Colin Young, marine X/L underwriter, have been appointed directors of ENGLISH & AMERICAN UNDERWRITING AGENCY.

■ Mr Alan L. May has been named to head the operations of CIGNA WORLDWIDE, Inc, in the UK and Ireland. He was directing operations in Canada.

■ Mr Eric Sanderson, chief executive of the British Linen Company, has been appointed a non-executive member of the BRITISH RAILWAYS board for three years.

■ HENDERSON UNIT TRUST MANAGEMENT has appointed Mr Alan Gadd as investment trust director, and Mr Ian Chimes as marketing director.

■ THURGAR BARDEX has appointed Mr Geoffrey J. Eades as finance director, and Mr Martin H. Tarrant-Jones as commercial director.

■ GRANT THORNTON has appointed Ms Mariette Davis (pictured left) as an investigations partner in the special services unit, London. She is currently on secondment at the Treasury, where she has been involved in both liquidity and treasury operations. Mr Mark Aldridge (right) becomes business advisory partner in the Bristol office. He moves from the Cardiff office.

■ Mr Frank Burgess has been promoted to group deputy chairman of BARNETT DEVANNEY & CO. Mr Alan Davies has been appointed group managing director; and Mr Michael T. J. Horton, a director of First National Bank, has joined the board.

■ WHATMAN, Maidstone, has appointed Mr Christopher Nash as group treasurer. He was vice president finance for Whatman filter systems division.

■ Mr Ian Barry has been appointed finance director and director managing director of MAJESTIC WINE WAREHOUSES. He was finance director of Majestic from 1987-89, prior to the takeover by Wharlside Wine, when he joined Tie Back as operations director.

This advertisement is issued by Smith New Court Corporate Finance Limited, which is a member of The Securities Association, in compliance with the requirements of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or an invitation to the public to subscribe for or to purchase any securities.

Application has been made to the Council of The Stock Exchange for all of the Company's issued Ordinary Shares of £1 each to be admitted to the Official List. This document does not constitute an offer or invitation to any person to subscribe for or to purchase any securities in the Company. It is expected that the Company's issued Ordinary Shares will be admitted to the Official List and that dealings will commence on 8th March, 1991.

ETONBROOK PROPERTIES plc (FORMERLY PALMERSTON PROPERTY DEVELOPMENTS plc)

(Incorporated in England No. 1086515)

Introduction to the Official List of the whole of the issued Ordinary share capital arranged by

Smith New Court Corporate Finance Limited

SHARE CAPITAL

The present issued and authorised share capital of Etonbrook Properties plc is as follows:

Authorised No. E 13,600,000 13,600,000 Ordinary Shares of £1 each 1,400,000 1,400,000 6 per cent Cumulative Redeemable Convertible Preference Shares of £1 each

No new shares will be issued or marketed in connection with this application

The principal activities of the Company are property development, trading and investment.

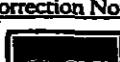
Details are included in the Company's Filing Service available from The Stock Exchange. Copies of the Listing Prospectus dated 1st March, 1991 may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays) up to and including 6th March, 1991 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD (by collection only) and up to and including 15th March, 1991 from Smith New Court Corporate Finance Limited, Smith New Court House, PO Box 293, 20 Paddington Road, London EC1M 3NH.

Etonbrook Properties plc

8 Baker Street, London W1M 1DA

4th March, 1991

Correction Notice



Credit Commercial de France

U.S. \$250,000,000

Floating Rate Notes due 1994

For the six months 28th February, 1991 to 30th

COMPANIES AND FINANCE

Intel fails in move to get protection for chip

By Louise Kehoe
in San Francisco

INTEL, the leading US maker of microprocessor chips used in personal computers, has lost a significant round in its long-running legal battle to prevent "cloning" of its products.

A San Francisco court ruled on Friday that Intel was not entitled to claim trade mark protection for "386", the numerical designation of one of its most popular products, a device that forms the "brain" of an estimated 10m IBM-compatible personal computers.

Intel had filed a suit against Advanced Micro Devices, charging trade mark infringement, when the rival chip maker used the designation Am386 on its "clone" version of the microprocessor.

The name of the device is significant, because it is used by several leading personal computer makers to label their products. If Intel had won its case against AMD, personal computers built using the AMD chip would have had to be renamed.

US District Judge William Ingram ruled, however, that 386 is a generic product designation and therefore cannot be trademarked.

Intel said it was disappointed, but not surprised by the ruling. "As a result of this decision, we will refer to the Am386 microprocessor and Intel386 microprocessor in order to more clearly distinguish Intel products from imitations," said Mr Thomas D'Amato, Intel's vice-president and general counsel.

For more than three years AMD and Intel have been in a dispute over AMD's claim that it is entitled to manufacture the 386 under the terms of a 1981 technology-sharing agreement between the companies.

In a separate case, Intel has charged AMD with copying the "microcode" or internal software instructions from a related chip.

AMD claims that a 1976 agreement gives it the right to use the software.

Iveco unions agree to 3,000 job cuts

By Haig Simonian in Ulm

IVECO, the trucks subsidiary of Italy's Fiat automotive and industrial group, has reached agreement with its domestic unions on about 3,000 job cuts as part of a reorganisation which will include a £4,000m (\$3.45bn) three-year investment plan.

Speaking to journalists for the first time since his appointment as chief executive last December, Mr Giancarlo Boschetto said the redundancies were a key part of Iveco's "total restructuring" to face the downturn in European truck demand.

Iveco is forecasting a 10 to 12 per cent fall in the overall market this year and a 5 to 7 per cent reduction in 1992.

As a result, "the chances for profitability in Europe will be very poor" this year, he said.

However, investment plans remained on course, notably in Spain, where Iveco bought the loss-making Enasa group last year, despite the fact that Enasa would report a "heavy loss" for 1990.

Mr Boschetto did not indicate whether Enasa would return to the black this year. "Our objective is heavily to reduce those losses" in 1991, he said.

He confirmed that the Pta37bn (\$387m) investment commitment made at the time of the Enasa purchase represented a minimum level. "If we find the right conditions, we will go beyond."

Current spending at Enasa included a Pta10bn programme at the Valladolid plant, where new painting facilities being installed would allow the introduction of new models from

September, with full production by mid-1992. Iveco also planned to introduce unspecified new products in Madrid, he said.

Mr Boschetto was sceptical about wide-scale collaboration agreements between European truck producers.

However, he confirmed that discussions on specific ventures such as engines, gearboxes or cabs would probably accelerate.

Iveco's project to develop a new heavy diesel engine range with Nissan Diesel "was reaching the stage when the first prototypes would be ready," he said.

However, the two sides had not decided whether to move to full-scale production.

A Milan court has decided not to remove the sequestra-

tion order on a packet of shares in the continuing battle for control of Mondadori, the leading Italian media group.

Lifting the sequestration, as requested by Mr Silvio Berlusconi and his allies, would have represented a further severe blow to Mr Carlo De Benedetti's continuing *de facto* control of the group.

However, after receiving some backing from the Milan court, the chances are that the Berlusconi faction may now feel in a stronger position to demand a bigger influence over Mondadori's affairs from the court-appointed representatives who control the balance of power at the group.

However, the two sides had not decided whether to move to full-scale production.

A Milan court has decided not to remove the sequestra-

NEWS IN BRIEF

LVMH close to Lanson sale

LVMH, the French drinks and luxury goods group, is nearing the final stages of talks to sell Lanson, a champagne brand it recently bought, to Marne et Champagne, a large family-owned producer, writes William Dawkins in Paris.

An existing joint distribution venture, 80 per cent-owned by Marne et Champagne and 20 per cent by Allied Lyons, the UK drinks group, is understood to be ready to pay about FF1.6bn (\$205m) for the Lanson brand and its stocks.

If the sale comes off, LVMH will recoup a large slice of the FF3.1bn it paid last December to buy Lanson and Pommery, its sister brand, from BSN, France's leading foods group. LVMH also took on FF1.6bn of the brands' debts in the deal.

■ National Bank of Canada, the country's sixth largest chartered bank, posted lower first-quarter profits after higher loan provisions, writes Robert Gibbons in Montreal.

Earnings were C\$55.3m (US\$45m) or 36 cents a share for the three months ended January 31, down 21 per cent. Half the bank's problem loans are to Ontario and Quebec businesses.

■ Sansui Electric, the Japanese consumer electronics group in which Polly Peck International, the collapsed UK fruit-to-electronics group, holds 72 per cent, reported a pre-tax loss for the nine months to December of Y1.7bn (\$12m) on sales of Y16.7bn, writes Eriko Terazono in Tokyo.

Sansui changed its year-end from October to December after Polly Peck took control in late 1989.

In the previous five months to March 1990, the company reported pre-tax losses of Y1.7bn on sales of Y1.7bn.

■ KNF, the Dutch paper group, reported that net profit on normal business operations fell slightly to Fl 286.7m (\$169m) in 1990 from a record Fl 294.1m in 1989, writes Ronald van de Krol in Amsterdam. After adjustments, turnover was down 4 per cent at Fl 2.1bn. Paper production rose by 4 per cent to 1.15m tonnes.

■ Square D, the Illinois-based electrical equipment manufacturer, has erected a legal barrier to a takeover bid by the Schneider Groupe of France, writes Barbara Durr in Chicago.

Square D won a temporary restraining order from the New York State Supreme Court barring Schneider from disclosing or using confidential information on Square D which had been furnished to Schneider during failed joint venture talks.

Under the order, Schneider is prohibited from using such information in its threatened proxy fight.

OSSORY ESTATES PLC
Interim Statement of the
Unaudited Consolidated Results

for the six months ended 31 December 1990

- Rental income and management fees of £4,241,000 (1989: £3,480,000)
- Profit on sale of investment properties of £3,998,000
- Profit before taxation of £4,048,000 (1989: £5,583,000)
- Dividend per share maintained at 0.4p.

- When current projects are fully let, Group rental income on the present portfolio is expected to be running at an annual rate of approximately £11 million... The Directors believe that the Group's asset value has not been materially reduced since the end of the last financial year...

The Directors believe that the UK property market is likely to provide excellent opportunities over the next 12 months, and that Ossory will be in a position to take advantage of and profit from them."

John Walker, Chairman

	Unaudited six months to 31 December 1990	Year to 30 June 1989
Turnover	£1,000	£1,000
Rental income and management fees	4,241	3,480
Property trading	16	21,779
	4,257	33,969
Profit before tax	4,048	6,583
Dividend per share	0.4p	0.4p
Copies of the Interim Statement are available from: The Secretary, Ossory Estates PLC, Heathurst House, 28 Seville Road, London W1X 1AE.		

Nat-Ned, NMB link approved

By Richard Lapper

A LARGER-than-expected majority of shareholders of the biggest Dutch insurer, Nationale-Nederlanden, and the country's third biggest bank, NMB Postbank, have voted to approve the link between the two companies.

By the 3pm deadline on Friday, 95 per cent of Nat-Ned shareholders, depositary receipts (BDRs) for shares and 94 per cent of NMB shares had been tendered for exchange. A total of 86 per cent of the warrants

tendered for exchange.

Up to 20 per cent of NMB shareholders and a third of Nat-Ned shareholders had been expected to reject the offer.

Nat-Ned's institutional investors had criticised the deal as being unfair to them when terms were announced in November.

The shares of the new bank-to-insurance group, Internationale Nederlanden Groep, will be listed in Amsterdam today.

The group will also apply for

listings in Antwerp, Brussels, Paris, Basle, Geneva and Zurich.

The Japanese Ministry of Finance reported that net selling of US securities by Japanese investors last year amounted to \$16.1bn, compared with \$16.5bn in 1989.

The ministry said that shrinking interest-rate differentials between US and Japanese securities last year discouraged the Japanese from investing in the US.

Also, Japanese investing institutions had less surplus money to invest abroad as a result of the Tokyo stock market slump and the high demand for capital by domestic industry.

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index rose by 9 points between 11.00am and 11.20am when the expiring level of the FT-SE options was being calculated.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

The Stock Exchange has noted that the FT-SE index

was being driven higher by foreign purchases of US securities.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options were expired. Some dealers also believed that the market had been held up by domestic

However, some large institutions believed the stock market was being driven higher by foreign purchases of US securities.

UK GILTS

Profits taken as attention switches

THE long-expected slippage in the gilt market happened last week. Prices at both long and short ends of the yield curve fell back as investors took profits and switched their attention to other bond markets in continental Europe with more clearly favourable long-term prospects.

After a long run of rising prices, the 9 per cent Treasury bond maturing in 2008 was quoted on Friday night at 92%, down more than 1 point on the week, to yield 9.87 per cent. At the short end of the curve, the 10 per cent bond maturing in 1994 was quoted at 99%, down against 1% a point. Its yield on Friday night was 10.26 per cent.

The market shrugged off the one obvious piece of good news for gilts — evidence from the Confederation of British Industry that pay settlements appeared to be moderating. Wage deals in manufacturing reported to the CBI so far this year average 8.3 per cent, as against 9 per cent in the final quarter of 1990.

Lower wage increases, providing they take effect across the whole of UK industry, should cut operating costs and make companies more competitive.

tive, helping to sustain the reductions in inflation apparent over the past three months. All this, in theory, ought to be good news for gilt investors.

However, many market participants were unsettled by the 1% percentage point cut in base rates announced on Wednesday, following the reduction by the same amount two weeks earlier.

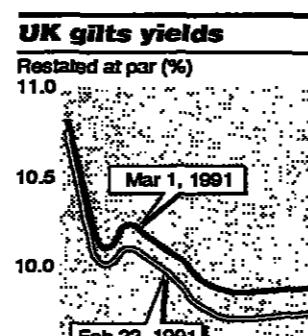
The easing in borrowing conditions, bringing base rates to 13 per cent, appeared logical on the grounds of helping to reduce the impact of the recession.

The cut had been widely anticipated, as reflected in the fall in prices for short-dated gilts after it was announced.

Even so, the rate reduction strengthened the feeling that the government might be preparing to "soften up" voters ahead of an early election, possibly in June. Such a state of affairs could have negative consequences for the gilt market.

It might lead to several new cuts in rates, beginning with another reduction around Budget day on March 19, that could trigger an over-rapid revival in gilt prices, further depressing market conditions.

An imminent election involves the possibility that whichever party wins will devalue sterling within the European exchange rate mechanism (ERM). That would



INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Scotland prepares for power sell-off

AS THE TWO English electricity generating companies move towards the climax of their privatisation, the process is now under way for the Scottish power companies.

The two generators, Scottish Power and Scottish Hydro-electric, are raising £250m in bank credits in preparation for their privatisation - and they are paying slightly more than their predecessors.

The largest, the £300m five-year credit for Scottish Power, being arranged by Samuel Montagu, will carry an interest margin of 45 basis points (0.45 per cent) over London interbank offered rates. The commitment fee on undrawn amounts is 22 basis points.

Charterhouse, merchant banking arm of Royal Bank of Scotland, is arranging a five-year credit of up to £150m for Scottish Hydro. Terms on this loan have not been disclosed but it is unlikely that the margin will deviate much more than about 3 basis points from the larger credit.

Montagu is seeking underwriting commitments of £50m, prior to a general syndication likely to start in two to three weeks. Because of the smaller size of its deal, Charterhouse will approach directly a small group of international banks for a "club" deal and will not seek an underwriting group.

The English power generators won margins of 37% to 40 basis points. The extra margin for their Scottish counterparts suggests a continued rise in the costs of bank finance for corporate borrowers over the past few months.

More evidence of these difficult conditions came in the decision by National Westminster to withdraw from syndication - or at least to delay indefinitely - a £120m credit for Mount Charlotte Hotels. However, where the terms of the loan, the borrower or the business sector are popular, syndications can still do well. A \$250m credit for Norske Shell, Norwegian subsidiary of the Royal Dutch Shell Group, was raised to \$300m after success in syndication.

Stephen Fidler

INTERNATIONAL BONDS

Syndicate managers work hard to find a price level

THE MARKET for sterling mortgage-backed bonds has undergone a testing few months. The four new issues this year, totalling £780m, have battled to establish pricing levels in a nervous marketplace.

For syndicate managers, each issue now requires a mixture of imaginative structuring, fine judgment in pricing and a hard slog in sales.

Serious mortgage arrears are also showing a rapid increase.

Issuers are quick to point out that the pool insurance policies or subordinated debt structures which support mortgage-backed issues make bond default a remote possibility.

Mortgage defaults in the UK housing market would have to rise to catastrophic levels for bondholders to face losses.

However, there is a perception of increased risk among investors.

Prices began to fall in the second half of last year as investors took fright at the increasing levels of mortgage defaults in the UK housing market.

The Council of Mortgage

have pulled back from the market.

Many companies which had previously been enthusiastic buyers of sterling mortgage-backed paper now find themselves with insufficient liquidity to take new issues. Syndicate managers estimate that between 15 per cent and 25 per cent of new issues were bought by corporate treasurers in 1989 and the first half of last year.

The liquidity squeeze on companies has been compounded by chastening experiences with other "liquidity management" instruments, such as commercial paper and variable rate notes (VRNs).

Even those treasurers with excess liquidity are loath to commit funds to other non-current instruments.

"Companies which lost

money in Poly Peck commercial paper and are locked into illiquid VRNs are unlikely to buy mortgage-backed securities," commented one syndicate manager.

To cap it all, the Bank of England announced in January that UK banks would have to double the amount of capital they set aside against holdings of mortgage-backed paper from January 1993, in line with the European Commission Solvency Ratios directive.

The move should not be, in itself, very damaging to the sector. At current margins banks might regard mortgage-backed paper as offering a reasonable return on capital, even where 8 per cent capital has to be set aside against holdings.

However, the announcement raised doubts over the future participation of another group of investors. The sterling mortgage-backed market has never been a highly liquid sector, and investors are now anxious about the its future liquidity.

Higher margins reflect an illiquidity premium.

This underlines that liquidity is often a function of expectations. Loose parallels can be drawn with the collapse of

the savings and loans industry.

Recent issues have proved that paper can still be sold, at the right price.

Multiple-tier structures, such as the £230m three-tranche issue for CMS No 7 launched by Warburg Securities in January, attempt to target specific pockets of demand.

The short-term bonds have the most potential buyers and the first tranche of CMS No 7 had an average life of just 1.05 years. However, longer-dated instruments can be sold to investors who believe that current margins represent a never-to-be-repeated opportunity.

Issuers have also included

Nomura US arm sets up joint venture

By Patrick Harverson
in New York

NOMURA Securities International, the New York arm of the Japanese broker, says it has set up a joint venture with a specialist US company to trade proprietary capital in the international currencies and commodity and financial futures markets.

Tudor/Nomura Global Trading Partners is a 50/50 venture between Nomura and Tudor Investment, the US commodity trader which manages about \$600m of funds. It will have an initial capitalisation of \$60m, mostly provided by Nomura, and will concentrate at first on trading interest rate and stock index derivatives, currencies, energy futures and metals futures.

The Nomura/Tudor joint venture is the latest attempt by Japanese securities houses to acquire the complex high technology asset management techniques employed so effectively in international markets by their US competitors.

Although conservative and risk-averse in their approach to securities trading, the Japanese have been increasingly eager to break into derivative markets where returns on capital can be far higher than in underlying equity and bond markets.

Nomura has a history of joint ventures with US partners. In recent years it has linked with Wasserstein & Perella, the mergers and acquisitions concern, and with Babcock & Brown in the leveraged leasing business.

EUROMARKET TURNOVER (\$m)

Primary Market	Strights	Cross	FIR	Other
US\$	1,950.0	0.8	305.0	14,679.2
DM	1,950.0	0.0	1,000.0	1,000.0
Other	4,850.0	0.0	1,147.1	9,051.5
Prev	5,485.3	0.0	772.1	8,247.1
Secondary Market				
US\$	22,779.3	49.7	8,985.5	9,144.2
DM	1,950.0	0.0	1,000.0	1,000.0
Other	53,398.4	1,340.0	5,256.1	85,633.5
Prev	40,464.7	1,040.5	5,633.9	85,382.1
Total	58,611.6	58,647.9		
Cross	19,686.3	38,961.6		
DM	1,950.0	0.0	1,000.0	1,000.0
Other	65,265.2	97,221.5	163,296.7	
Prev	56,137.0	98,349.9	150,468.4	
Week to February 29 1991				

Source: AIBD

THE WORLD'S FASTEST
GROWING ECONOMY.
AND THE WORLD'S FASTEST
GROWING AIRLINE.
NO WONDER THE WORLD
BANK/IMF HAS CHOSEN
BANGKOK FOR THEIR 1991
WORLD CONFERENCE.



100/100/150

AUTHORISED UNIT TRUSTS

FT MANAGED FUNDS SERVICE

• For Current Unit Trust Prices on any telephone ring direct-0896 4 + five digit code (listed below). Calls charged at 44p per minute peak and 33p off peak, inc VAT

MONEY MARKETS

The trend is down

A DOWNWARD trend in European interest rates appears to have been established. The German Bundesbank raised official interest rates at the end of January, but this did not have the disruptive impact on the European Monetary System that might have been feared.

UK clearing bank base lending rate 13 per cent from February 27, 1991

The Bank of England has endorsed two cuts in UK bank base rates since the German move and sterling is only slightly lower against the D-Mark than in late January.

The French authorities would like to reduce rates and are keen to point out the steady performance of the franc since German rates were increased. Mr Pierre Berezovoy, French finance minister, said last week that money market indications show a growing leeway for France to cut rates, but the

problem as far as Paris is concerned is the strength of the Spanish peseta.

Britain needed a small cut in the Bank of Spain's key money market intervention rate on February 13 before a 1/4 point reduction in base rates could be risked, but last week's cut in base rates was achieved without any help from Madrid, after sterling had been replaced by the French franc as the weakest member of the EMS exchange rate mechanism.

France regards strains within the EMS as the result of an over-strong peseta at the top rather than a weak franc, but may require Madrid to ease if French rates are to be cut.

Yields fell at last week's tender for Spanish Treasury paper, leading to a decline in wholesale interest rates, but it remains to be seen whether the Bank of Spain will ease its monetary stance again.

The Bank of Italy may also consider lower rates, after intervening to sell the strong lira at two consecutive Milan fixings last week.

€ IN NEW YORK

Mar. 1 Class Previous Close
1 month 1,099.00 1,094.00 1,012.00 1,012.00
3 months 2.68 2.65 2.65 2.65
12 months 7.73 7.70 7.70 7.70

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Mar. 1 Mar. 1 Previous Close
8.30 8.30 9.21 9.21
9.00 9.00 9.18 9.18
11.00 11.00 9.37 9.37
12.00 12.00 9.37 9.37
13.00 13.00 9.37 9.37
2.00 2.00 9.38 9.38
3.00 3.00 9.37 9.37
4.00 4.00 9.37 9.37
4.00 4.00 9.37 9.37

Morgan Guaranty changes average 1980-90/1990. *Figures for Feb. 26

Average 1980-90/1990. *Figures for Feb. 26

CURRENCY RATES

Mar. 1 Bank of England's Special & Forward Rates
1 month 1 month
US \$ 6,740,048 6,721,150
1/2 month 6,720,205 6,704,644
2 months 6,715,174 6,697,541
3 months 6,712,500 6,694,270
12 months 6,708,100 6,689,000
Australian \$ 2,490,000 2,475,000
Austrian Sch. 1,420,000 1,405,000
Belgian Franc 44,164 42,249
Brazilian Real 10,50 10,25
Canadian Dollar 102.7 102.5
Danish Krone 112.5 112.4
D-Mark 1,250 1,245
French Franc 2,431,500 2,311,000
Irish Pound 1,141,41 1,126,000
Italian Lira 5,175,000 5,050,000
Japanese Yen 97,75 97,50
Korean Won 1,375,75 1,359,80
Swiss Franc 7.75 7.50
Dollar 1,000 990
UK £ 1,075,00 1,055,00
Sovereign 100 1,075,00 1,055,00
Sovereign 200 1,075,00 1,055,00
Sovereign 500 1,075,00 1,055,00
U.K. £ 1,075,00 1,055,00
Irish Punt 0.75 0.75

* Forward rates are for Feb. 26

** Settling rate

*** All SDR rates are for Feb. 26

**** All SDR rates are for Feb. 26

***** All SDR rates are for Feb. 26

LONDON SHARE SERVICE

● For latest share prices on any telephone ring direct 0865 43 + four digit code (listed below). Call charged at 44p per minute peak and 33p off peak, inc VAT

MOTORS, AIRCRAFT TRADES

Market	Stock	Price	Wk Chg	Yr Chg	Last	Dividends	City	Cap. £m	Price	Wk Chg	Yr Chg	Last	Dividends	City	Cap. £m	Price	Wk Chg	Yr Chg	Last	Dividends	City	Cap. £m
16. Telsa Ltd 100	AM	21.9	-0.1	-0.1	21.9	Paid	City	Cap. £m	20.0	-0.1	-0.1	20.0	Paid	City	Cap. £m	19.0	-0.1	-0.1	19.0	Paid	City	Cap. £m
195. TIAF N.V. PIS	AM	10.0	-0.1	-0.1	10.0	Paid	City	Cap. £m	10.0	-0.1	-0.1	10.0	Paid	City	Cap. £m	10.0	-0.1	-0.1	10.0	Paid	City	Cap. £m
4.700. TIAF Group 100	AM	10.2	-0.1	-0.1	10.2	13.9	Mr Smo Co	26.76	315	50.0	5.0	50.0	50.0	50.0	50.0	2.02	0.0	-0.1	2.02	0.0	0.0	0.0
1.200. TIAF Group 100	AM	7.9	-0.1	-0.1	7.9	0.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	2.02	0.0	-0.1	2.02	0.0	0.0	0.0
1.373. TIAF Group AB 100	AM	16.7	-0.1	-0.1	16.7	5.3	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.2

Commercial Vehicles

13. TIAF OH Group	AM	12.0	-0.1	-0.1	12.0	11.2	Jan	2997
18. TIAF Motor Grp	AM	2.0	-0.1	-0.1	2.0	11.0	4.0	Dec May 1975

Components

9.2. TIAF Panels	AM	14.1	-0.1	-0.1	14.1	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
18.2. TIAF Seagulls	AM	14.1	-0.1	-0.1	14.1	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	
45.4. TIAF Tools	AM	5.5	-0.1	-0.1	5.5	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	
111. TIAF Grp 100	AM	2.5	-0.1	-0.1	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	
1.173. TIAF Tools 100	AM	10.1	-0.1	-0.1	10.1	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	
20.5. TIAF Warrs.	AM	3.1	-0.1	-0.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	
23.3. TIAF States 100	AM	4.0	-0.1	-0.1	4.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	

Garages and Distributors

9.0. TIAF Garages	AM	21.5	-0.1	-0.1	21.5	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4
35.5. TIAF Distrib	AM	2.0	-0.1	-0.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
2.7.7. TIAF Motor 20	AM	2.0	-0.1	-0.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
12.7.7. TIAF Motor 100	AM	0.5	-0.1	-0.1	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
4.2.1. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
99.5. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
11.1. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.1. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.2. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.3. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.4. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.5. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.6. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.7. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.8. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.9. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
22.10. TIAF (C) 100	AM	1.0	-0.1	-0.1	1.0																	

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

NYSE COMPOSITE PRICES

1991 P/S₅
High Low Stock Div. Yld. & 160% High
Continued from previous page

Continued from previous page																						
17 11% Quinex	0.48-0.03	8 578	117	16	164	+4%	363	26%	Stanaway	1.20-0.03	14 302	304	341	304	+1	162	14%	UltiDentivity	1.24-0.05	38 300	151	14%
14 12% Quantum Cr	211000	172	17	17	17	+4%	243	20%	Starrett	0.88-0.03	8 27	25	212	234	+1	85	8%	UltiMed	0.80-0.02	62 262	84	8%
14 10% Quantum Cr	3100	132	13	13	132	+4%	93	8%	Staxx Med	0.98-0.03	10 17	16	94	84	+1	344	20%	UltiLumin	2.44-0.07	9 243	34	24%
12 12% Quantum P	226-132	132	13	13	134	+4%	53	2%	Staxx Corp	6	3	2	25	21	+1	114	7%	UltiMaster	0.84-0.05	10 253	10%	10%
17 14% Quantum x	1.65-0.03	13 630	630	372	364	+4%	483	43%	StaxxSt 20	0.94-0.03	8 48	48	48	48	+1	114	8%	UltiNativ	0.30-0.02	71 216	77	18%
10 10% Quik RV x	0.28-0.02	13 75	1614	1576	16	+4%	82	7%	StaxxCorp	0.22-0.03	7 44	74	74	74	+1	114	8%	UltiNativ	0.30-0.02	71 216	77	18%
- R -																						
11 10% RAC Inst	0.42-0.04	55 617	113	113	113	+4%	714	7%	StaxxCorp	0.80-0.10	6 96	74	74	74	+1	151	8%	UltiShoe	0.82-0.04	10 381	13	11%
7 4% RAC Mord	0.60-0.03	7 481	52	52	52	+4%	51	4%	ScienTech	51262	8	64	64	64	+1	97	6%	UltiShoe	0.50-0.03	11 342	30	30%
10 4% RAJA Wigs	2004	9%	9%	9%	9%	+4%	51	3%	SciTech Fin	69	21	65	65	65	+1	124	7%	UltiShoe	2.18-0.07	21 221	22	22%
16 11% RLI Corp	0.44-0.03	7 66	75	143	154	+4%	32%	20%	ScienTech	0.80-0.03	9 511	32	32	34	+1	36	26%	UltiShoe	0.81-0.03	8 101	34	34%
5 4% RAM Tissue	3 461	65%	65%	65%	65%	+4%	51	3%	SciTech Corp	0.72-0.03	8 229	15	14	14	+1	151	8%	UltiShoe	0.82-0.04	10 381	13	11%
10 6% ROCTaiwan	1276	57	57	57	57	+4%	81	8%	SciTech Corp	7	99	5	45	5	+1	97	6%	UltiShoe	0.82-0.04	10 381	13	11%
8 4% RPS Peppy	7 78	16	56	56	56	+4%	31	17%	Storage Eq	0.80-0.10	6 96	74	74	74	+1	124	7%	UltiShoe	0.82-0.04	10 381	13	11%
10 8% RPS Peppy	20 120	6664	6664	6664	6664	+4%	714	7%	Storage Eq	0.80-0.10	6 96	74	74	74	+1	151	8%	UltiShoe	0.82-0.04	10 381	13	11%
26 21% Raychem Co	0.22-0.01	8 732	27	27	27	+4%	104	7%	Star Energy	1.62-0.18	11 165	94	94	94	+1	404	38%	UltiShoe	2.00-0.05	12 223	38	38%
24 16% Raychem F	0.32-0.01	7 98	524	524	524	+4%	332	23%	Starboard	1.00-0.03	9 102	153	14	14	+1	502	42%	UltiShoe	1.00-0.02	8 101	34	34%
78 65% Raytheon	82398	76	76	76	76	+4%	254	20%	Starport R	1.20-0.05	8 9	7	25	25	+1	264	21%	UltiShoe	1.00-0.04	10 243	24	24%
24 12% Raytheon A	0.54-0.02	21 273	33	33	33	+4%	94	5%	Starport Sh	0.80-0.04	13 240	71	7	74	+1	142	10%	UltiShoe	1.2	74	14	14%
15 12% Raytheon B	0.10 113	113	113	113	113	+4%	114	7%	Starport Sh	1.10-0.12	4 93	85	85	85	+1	363	28%	UltiShoe	1.2	74	14	14%
8 6% Raytheon S	1.43-0.09	12 48	15	15	15	+4%	714	7%	Starport Sh	1.10-0.12	4 93	85	85	85	+1	275	25%	UltiShoe	1.2	74	14	14%
21 10% Reebok Int	0.30-0.01	13 979	204	204	204	+4%	364	3%	Starport Sh	1.00-0.02	13 273	70	74	74	+1	225	22%	UltiShoe	1.2	74	14	14%
12 5% Reebok Int	12 887	u	u	u	u	+4%	63	4%	Starport Sh	0.80-0.02	13 273	70	74	74	+1	151	8%	UltiShoe	1.2	74	14	14%
72 4% Reliance	7	21	12	12	12	+4%	124	7%	Realty Valu	0.34-0.02	11 77	74	74	74	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
27 20% Reapet ADR	0.32-0.04	95 357	61	61	61	+4%	214	17%	Realty Valu	0.28-0.02	12 338	15	15	15	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
67 47% Reput N Y	1.40-0.02	9 57	55	55	55	+4%	141	11%	Realty Valu	0.28-0.02	12 338	15	15	15	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
18 16% Reynolds & R	0.84-0.04	8 22	19	18	18	+4%	154	6%	Realty Valu	0.28-0.02	12 338	15	15	15	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
52 5% Reynolds M	1.80-0.03	12 2495	64	61	63	+4%	214	17%	Realty Valu	0.28-0.02	12 338	15	15	15	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
32 4% Reynolds ADR	0.84-0.04	8 22	19	18	18	+4%	154	6%	Realty Valu	0.28-0.02	12 338	15	15	15	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
51 5% Reynolds ADR	0.84-0.04	8 22	19	18	18	+4%	154	6%	Realty Valu	0.28-0.02	12 338	15	15	15	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
15 10% Reynolds P	0.84-0.04	8 22	19	18	18	+4%	154	6%	Realty Valu	0.28-0.02	12 338	15	15	15	+1	124	7%	UltiShoe	0.34-0.02	11 77	74	74%
44 35% Reita Aid	16 326	41	41	41	41	+4%	94	41%	TCBY Enter	0.40-0.05	9 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
10 7% Robert Malt	0.23	17	10	10	10	+4%	122	7%	TCF Financ	4.20-4.20	11 173	113	113	113	+1	204	27%	UltiShoe	0.50-0.03	11 342	30	30%
20 17% Rock GSE	1112000	204	204	204	204	+4%	85	6%	TCI Corp S	0.84-0.11	11 233	74	74	74	+1	184	14%	UltiShoe	0.50-0.03	11 342	30	30%
20 25% Rock Tel	16 328	26	26	26	26	+4%	423	23%	TDK Corp A	31	20	40	40	40	+1	184	14%	UltiShoe	0.50-0.03	11 342	30	30%
15 18% RocktelCoP	1.80-0.10	10 222	192	193	193	+4%	204	22%	TDK Corp A	0.45-0.03	11 1061	15	15	15	+1	184	14%	UltiShoe	0.50-0.03	11 342	30	30%
29 22% RocktelCoP	0.86-0.03	102267	274	274	274	+4%	204	22%	TDK Corp A	0.45-0.03	10 1061	15	15	15	+1	184	14%	UltiShoe	0.50-0.03	11 342	30	30%
53 34% RocktelCoP	0.86-0.03	102267	274	274	274	+4%	204	22%	TDK Corp A	0.45-0.03	10 1061	15	15	15	+1	184	14%	UltiShoe	0.50-0.03	11 342	30	30%
53 34% RocktelCoP	0.86-0.03	102267	274	274	274	+4%	204	22%	TDK Corp A	0.45-0.03	10 1061	15	15	15	+1	184	14%	UltiShoe	0.50-0.03	11 342	30	30%
18 14% Rocktelle	1.24-0.03	15 268	42	42	42	+4%	423	23%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
12 4% Rocktelle	15 22	17	17	17	17	+4%	243	23%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
16 10% Rocktelle	0.09-0.01	252078	113	113	113	+4%	243	23%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
10 16% Rocktelle	0.58-0.02	19 372	22	22	22	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
11 12% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
13 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
14 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
15 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
16 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
17 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
18 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
19 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
20 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%	Tecmark	0.80-0.05	8 704	74	74	74	+1	204	27%	UltiShoe	1.00-0.04	19 884	25	25%
21 11% Rocktelle	0.58-0.02	9 135	94	94	94	+4%	114	7%</td														

AMEX COMPOSITE PRICES

4:00 pm prices Mar

Stock	Pf	Stk	Stock	Pf	Stk	Stock	Pf	Stk											
Div.	Div.	Div.	Div.	Div.	Div.	Div.	Div.	Div.											
100s	100s	High	Low Close	Chng	Stock	100s	High	Low Close	Chng										
AT & T	4	214	34	31	34	-7	Coed Rd A	4	17	54	54	0	Hedge En	1	132	45	45	+1	
Autom Cpr	10	10	52	51	52	-1	Compass	5	126	112	112	-4	Hillhaven	9140	120	120	120	+1	
Auto Eng	8	122	19	19	19	-1	Corl Air	0	2065	31	31	-1	Hornbladt	4	137	34	34	+1	
Auto Ind	5	71	11	11	11	-1	Corona A	17	141	44	44	-1	Hovman	12	748	74	74	+1	
Automotive	0	103	53	53	53	-1	Craspat A	16	151	27	27	-1	Hoyer En	Pet H&P	7	4	5	5	+1
Automotive	25	25	52	52	52	-1	Cross A	12	210	27	27	-1	Hillside LD	0.16	10	12	12	+1	
Automotive	55	1011	654	654	654	-1	Cross C A	12	210	27	27	-1	Hillway A	10	74	24	24	+1	
Automotive	2	2	158	158	158	-1	Cross C B	0.53	5	210	19	-1	Hoyer	Pet I	1	1	1	1	-1
Automotive	0.64	7	162	162	162	-1	Cubistic	6	1880	45	45	-1	Gem	0.12	22	26	26	+1	
Automotive	5.18	9	130	85	85	-1	CypressFd	23	55	55	55	-1	PresidioA	0.32	3	55	55	+1	
Automotive	9	363	95	95	95	-1	- D - D -	-	-	-	-	Prix Com	0.50	11	16	16	+1		
Automotive	0.10	8	4508	145	145	-1	Delmed	3	218	45	45	-1	Pro Med	0.50	11	378	64	+1	
Automotive	3.20	8	20	77	77	-1	DI Indus	45	688	12	12	-1	Pro Care	-	-	-	-	-1	
Automotive	27	10	18	18	18	-1	Diamond	14	57	44	44	-1	R&B W Cp	-	-	-	-	-1	
Automotive	49	120	4	3	3	-1	Dynamics	14	57	44	44	-1	ReadEnv	8	5	41	41	-1	
Automotive	29	77	23	23	23	-1	Duplex	8	218	35	35	-1	Ruddick	0.40	10	33	33	+1	
Automotive	26	82	23	23	23	-1	DWG Corp	-	-	-	-	R - R -	-	-	-	-	-1		
Automotive	8	103	52	52	52	-1	- E - E -	-	-	-	-	R - R -	-	-	-	-	-1		
Automotive	10	10	10	10	10	-1	EAC Inds	0.03	22	27	27	-1	Jan Bell	-	-	-	-	-1	
Automotive	9	97	52	52	52	-1	East Cr	54	7	15	15	-1	Kiosk Co	18	1653	93	93	+1	
Automotive	4	23	41	41	41	-1	East Ind	13	2235	84	84	-1	Klby Exp	16	1112	1014	1014	+1	
Automotive	7	598	123	123	123	-1	East Ind	4	311	52	52	-1	SLW Corp	-	-	-	-	-1	
Automotive	2	5	32	32	32	-1	Electronics	21	2557	63	63	-1	Stretton	1.92	8	15	281	-1	
Automotive	12	1541	317	303	303	-1	Engg Serv	8	30	30	-1	Sunbeam	54	148	15	15	+1		
Automotive	14	51	28	28	28	-1	Ent Mktg	-	-	-	-	Symetra	4.0	4	206	124	-1		
Automotive	17	30	22	22	22	-1	- F - F -	-	-	-	-	Synalloy	0.40	8	464	124	-1		
Automotive	26	426	155	155	155	-1	Fab Inds	10	14	35	35	-1	Till Ind	-	-	-	-	-1	
Automotive	1	14	45	45	45	-1	Fluke (J)	21	24	17	17	-1	Tilt Prod	2	35	14	14	-1	
Automotive	16	201	57	57	57	-1	Ford Ls	78	1603	31	30	-1	Tilt & Data	0.40	16	10	10	-1	
Automotive	21	102	114	61	61	-1	Frederick	21	105	105	105	-1	TelcoPhr	0.30	30	411	333	-1	
Automotive	26	69	13	13	13	-1	Frequency	11	8822	15	15	-1	ThermoCo	72	197	15	15	-1	
Automotive	2	2	10	76	76	-1	Fr alcove	0.36	1783	52	52	-1	ThermoCo	26	88	18	18	-1	
Automotive	49	176	65	72	72	-1	Fraptex x	-	-	-	-	TIE Comm	0	202	-	-	-1		
Automotive	10	94	102	93	93	-1	- G - G -	-	-	-	-	Tilt Psx	0.80	19	177	123	-1		
Automotive	10	170	44	44	44	-1	Giant Eda	15	475	28	28	-1	Tilt Psx	7	81	23	23	-1	
Automotive	10	2225	17	17	17	-1	Glass Yel	20	88	45	45	-1	Tilt Psx	0	321	64	60	-1	
Automotive	12	2225	67	67	67	-1	Goldfield	1.20	13	24	61	-1	Tilt Psx	0	14	1	1	-1	
Automotive	6	328	10	10	10	-1	Greenway	3	200	12	12	-1	Unicorp	0	14	1	1	-1	
Automotive	10	354	12	12	12	-1	Greifner	2	147	147	147	-1	UnifoodA	4	100	11	11	-1	
Automotive	41	42	22	22	22	-1	GRI Corp	0.20	18	32	32	-1	UnifoodB	4	37	4	4	-1	
Automotive	3	316	45	45	45	-1	Gul Corp	0.40	12	283	283	-1	UnifoodC	0.20	26	111	111	-1	
Automotive	13	290	7	7	7	-1	Gul Corp	0.24	15	2223	245	-1	UnifoodC	0.20	26	111	111	-1	
Automotive	2	203	15	15	15	-1	Health Cr	1	40	119	119	-1	UnifoodC	11	61	51	51	+1	
Automotive	200	4	35	35	35	-1	Hibro	1	40	119	119	-1	UnifoodC	36	42	16	16	-1	
Automotive	1	1	1	1	1	-1	Health Cr	-	-	-	-	UnifoodC	1	4	4	4	-1		
Automotive	1	1	1	1	1	-1	Hibro	1	40	119	119	-1	UnifoodC	24	82	31	31	-1	
Automotive	2	2	1	1	1	-1	Hibro	1	40	119	119	-1	UnifoodC	12	104	20	20	-1	
Automotive	200	4	35	35	35	-1	Hibro	-	-	-	-	WIDigital	1.45	14	137	164	-1		
Automotive	6	10	11	10	10	-1	Hibro	-	-	-	-	WIRET x	5	10	11	10	-1		
Automotive	6	10	11	10	10	-1	Hibro	-	-	-	-	Worthon	6	10	11	10	-1		
Automotive	1	1	1	1	1	-1	Hibro	-	-	-	-	- X - Y - Z -	-	-	-	-	-1		

NASDAQ NATIONAL MARKET

4:00 pm prices March 1.

SWITZERLAND 700 Years

The FT proposes to publish this survey to celebrate Switzerland

celebrate Switzerland's
700th anniversary on
24th April 1991.
58% of Chief Executives
of Europe's largest
companies read the FT.
If you want to reach
this important audience
by advertising in this
survey call Patricia Sun-
ridge on 071 873 3421
or fax 071 873 3079.
Nigel Bicknell, i
S 1000 5311

FT SURVEYS

